

FY22 CORPORATE UPDATES

PT DHARMA SATYA NUSANTARA TBK





www.dsn.co.id

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DSNG

www.dsn.co.id







DSNG MILESTONE

Established in 1980, DSN is a growing, green producer of Palm Oil & Wood Product for global market

Starting wood processing business

1983



Construction of 2nd BIO-CNG Plant &

installation

Of solar panels

2021

2022

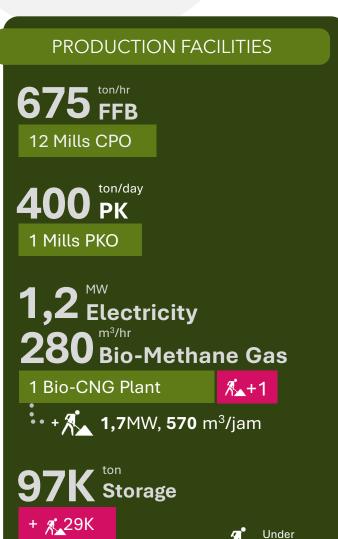
Commissioning of new palm oil mill with capacity of 60 tons/hour located in East Kalimantan & 45 tons/hour capacity mill in Central Kalimantan in the first half of 2022.

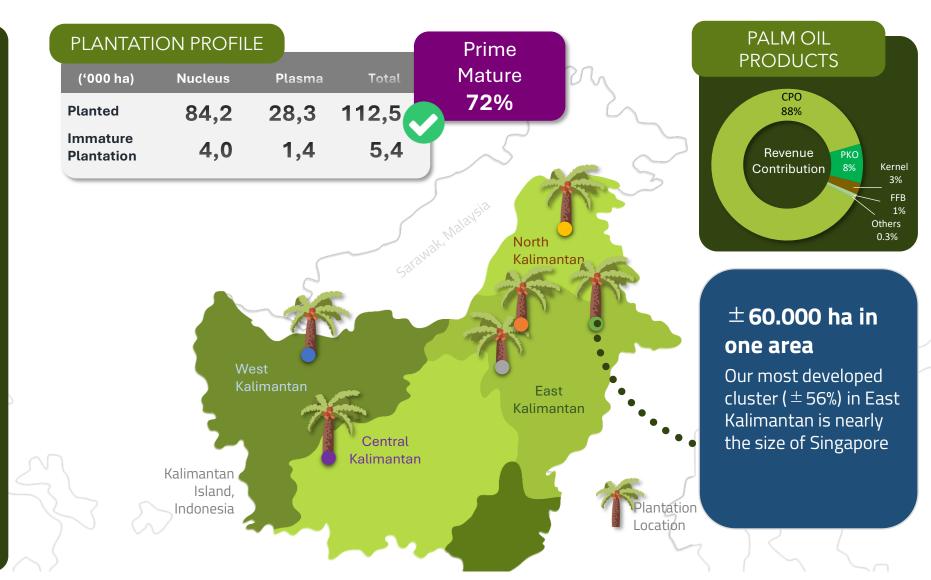
First shipment of 10,500 tons of palm kernel shells to Erex Japan

16,000 m2 Solar panels have been installed on the factory roof to reduce electricity consumption and carbon emissions



PALM OIL SEGMENT



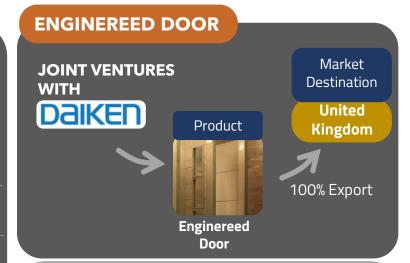


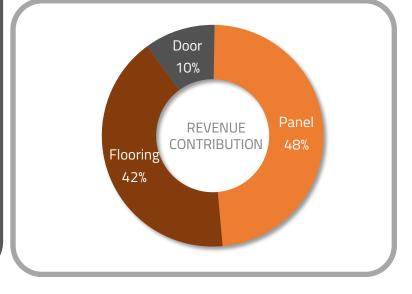


WOOD PRODUCT SEGMENT







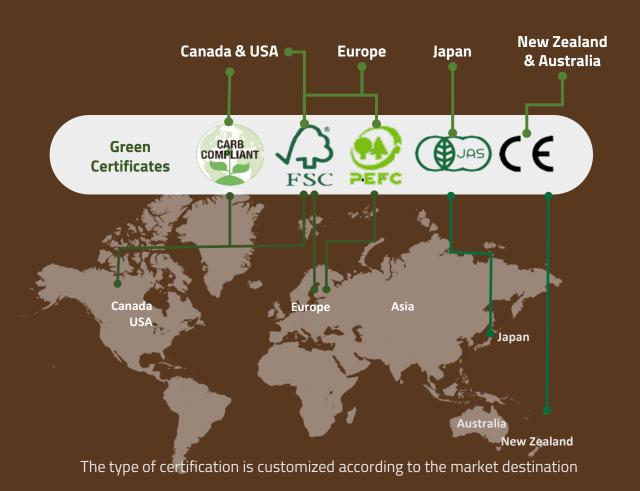




D S N G R O U P PRODUCTS CERTIFICATION

Wood Product

All wood product have SVLK certificate to ensure the legality of timber source



Palm Oil



The assurance that the member has committed to and complied with sustainability requirements, and can make a claim on their certification status and communicate this throughout the supply chain

6 DSNG CPO Mills DSNG have been certified by RSPO Target: 12 CPO Mills will be certified in 2026



ISPO ensures all palm oil businesses have meet permitted agricultural standards and participate in fulfilling the Indonesian government's commitment to reduce greenhouse gases & environmental issues.

8 DSNG CPO Mills & 4 plantations have been certified by ISPO



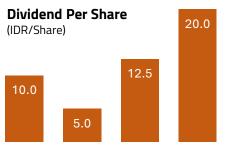
Independent organization that establishes a global certification system for sustainable raw materials and products, traceability through the supply chain and determination of greenhouse gas emissions and savings.

1 DSNG CPO Mills & 1 Bulking have been certified by ISCC





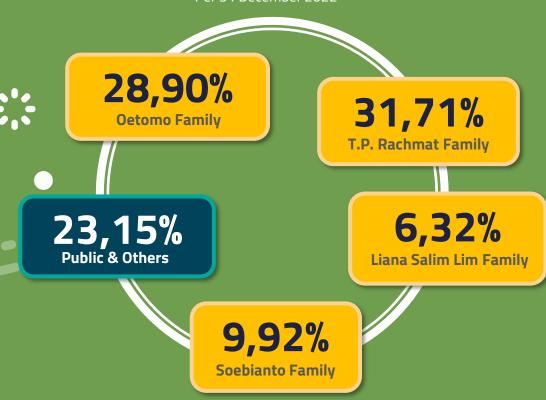
DSNG listed its shares in IDX on 14 June 2013 with a ticker of DSNG:IJ. Currently, its market capitalization is around IDR 7,155 Bn or USD 470 Mn equivalent (as of 24 Feb 2023)





SHAREHOLDERS PROFILE

Per 31 December 2022





DSNG AS CONSTITUENT IN SOME INDEXES

As a public company whose shares are actively traded, the inclusion of DSNG shares as part of several Index constituents, shows the recognition of independent institutions to the company's performance and commitment to sustainability practices.



PEFINDO 25
SME INDEKS 25
Period Feb'23 - Jul'23







WOOD PRODUCT PERFORMANCE

SALES - PANEL

SALES - FLOORING

Volume ASP (IDR mn/ton)

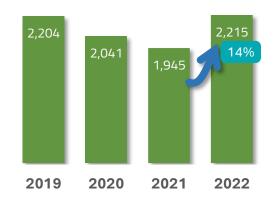


Sales volume increase 6% with selling prices 21% higher due to increased demand from Japan and appropriate mixed product strategy Sales volume decreased marginally by 1.8% due to economic slowdown in export destinations, but still enjoyed 6% higher selling prices

PALM OIL PERFORMANCE

The increase in CPO production and sales volume was due to the increase in FFB production which has gradually normalized since 2nd semester after 24 months of 2019 El-Nino

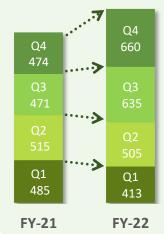
FFB PRODUCTION



CPO SALES

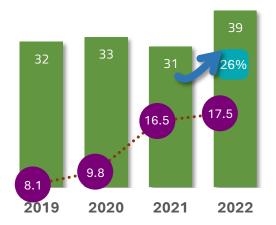


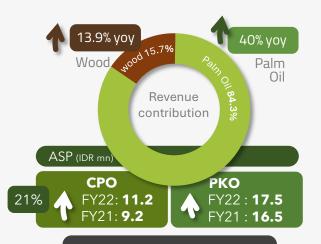






PKO SALES







CONSOLIDATED FINANCIAL PERFORMANCE

IDR bn margin (%)

REVENUE



2021

2022

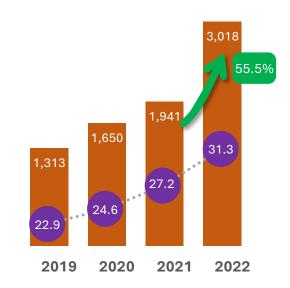
2019

2020

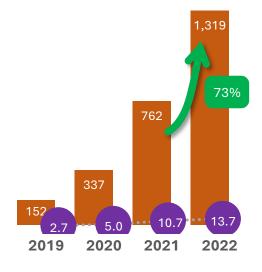




EBITDA



CORE PROFIT





CONSOLIDATED BALANCE SHEET





LEVERAGE PROFILE AND CREDITORS

DSNG creditors are financial institutions with national and international credibility.

COMMERCIAL





https://bankmandiri.co.id

INTERNATIONAL INSTITUTION





PUBLIC

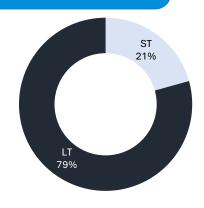
BONDS

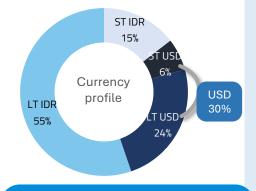
PENAWARAN
UMUM
BERKELANJUTAN I
PT DHARMA SATYA
NUSANTARA TBK
TAHAP I

Seri A IDR 275 billion 3 years - 9.6% p.a.

Seri B IDR 176 billion 5 years - 9.9% p.a.

LEVERAGE PROFILE





FINANCIAL COVENANTS

Descriptions			2019	2020	2021	2022
EBITDA		IDR bn	1,313	1,650	1,941	3,018
Gross debt		IDR bn	6,415	6,391	5,309	5,447
Net debt		IDR bn	6,144	5,743	4,886	5,078
Equity		IDR bn	3,732	6,231	7,025	8,160
Financial covenant	ratios					
Net debt /EBITDA	max. 5x	Χ	4.68	3.48	2.52	1.68
Net debt /Equity	max. 2x	Х	1.65	0.92	0.70	0.62



WE ENSURE THE SUSTAINABILITY OF PLANTATION PRODUCTIVITY



CONTINUE TO INNOVATE TO IMPROVE PRODUCTIVITY: MECHANIZATION AND TECHNOLOGY APPLICATION

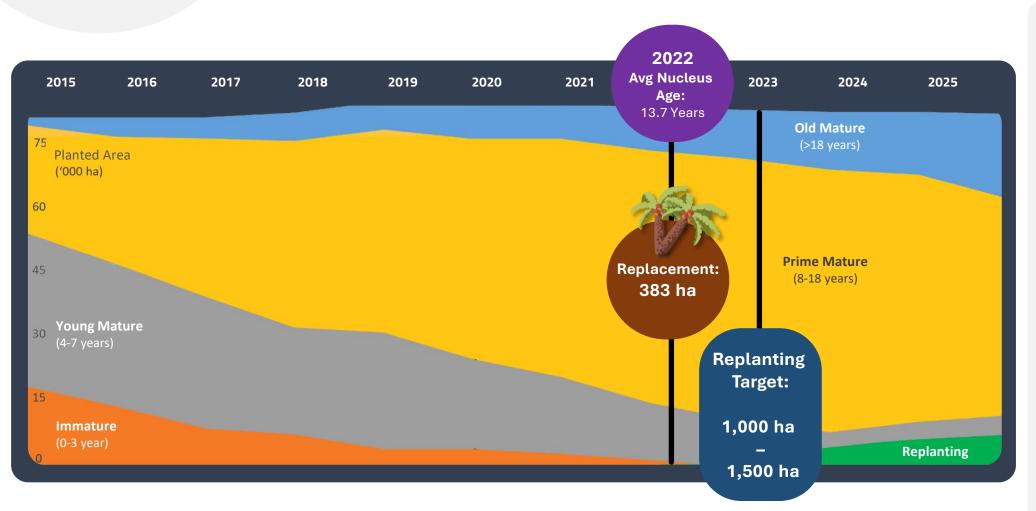
DSNG believes the importance of technology in the future of palm oil industry, to answer the challenges of fulfilling plantation labor, improving CPO quality and cost efficiency. With a total area of 112k hectares, development of mechanization and technology application are DSNG's focus in plantation management. Several initiatives continue to be carried out in the fields of maintenance, fertilization and accelerating the harvesting process.





WE KEEP OUR PLANTS PRODUCTIVE: REPLANTING & STRATEGIC NURSERY INVESTMENTS

In 2022 we started the first replacement of 383 ha with a replanting target of 1,000 - 1,500 ha in 2023





Joint Venture with



The plantation replanting will utilize a superior seeds from several varieties, including the seeds that have been developed by Verdant Bioscience Pte Ltd, Singapore, in which DSNG has a strategic investment since 2020.

Verdant seeds are superior seeds that have ability to produce high FFB yields at an earlier age so that production recovery from the replanting process will be faster.



OUR SUSTAINABILITY COMMITMENTS

DSNG realizes that sustainability practices cannot be separated from our business activities. Therefore, we continue to commit to sustainable practices by focusing on communities, forests, and climate.



COMMITMENT TO SUSTAINABILITY

DSNG respects forest, climate, & community responsibilities to all stakeholders



Forest Pillar



14.349 Ha

Conservation area managed within concession



3.543 Ha

Designated off concession conservation area



59

Suppliers and Contractors signed Integrity Pacts containing NDPE Policy



100%

Traceable FFB supply (nucleus, plasma, other suppliers)



31

Staff attended SMART
Patrol Training in PT
Dewata Sawit Nusantara's
HCV area for wildlife
monitoring



Implementing the e-RawMat Application on all suppliers to ensure traceability of wood raw materials



A Task force for handling wildlife conflicts has been formed in the concession area adjacent to the orangutan habitat



~ 156 Ha

Laman Satong Village Forest management was supported through the RaCP scheme



COMMITMENT TO SUSTAINABILITY

DSNG respects forest, climate, & community responsibilities to all stakeholders



ClimatePillar

6,3



1,9

Million kWh or Million liters of diesel has been saved from the use of Bio-CNG



16.000 m²

Area of Solar Power Plant (PLTS) or equal with 4 soccers fields, installed on the roof of TKPI Factory for maximum electricity production of 2 MW



2,5

Million kWh

Electricity is produced from the use of a biogas engine or the equivalent of using 750,000 liters of diesel for KCP operations



422.659 Ton

Palm kernel shells and fiber are used for boiler fuel



Periodic testing of river water quality, maintenance of riparian zone and prohibition of fish poison use to protect water sources that are shared with the community



Commissioned the Company's GHG Accounting Report with 2019 as a base year for its emission baseline



2.119.987 m³

Palm Oil Mill Effluent is processed in accordance with government quality standards and used for land applications based on permits from the authorities



2.000 tonCO,eq

Emissions reduced from the use of Biogas Engine



24

Families using the flow from

37

Rivers

receive assistance for the construction of clean water installations (WTP & house connection)



Preparation of climate risk assessment reports containing Climate Change Scenario Models, Physical Risks and Transitional Risks



5.068 tonCO²eq

Emissions reduced from the use of Biogas Engine



COMMITMENT TO SUSTAINABILITY

DSNG respects forest, climate, & community responsibilities to all stakeholders



Community Pillar



Cultural Heritage Assessment & Preservation Plan and Indigenous People Development Plan implemented in Muara Wahau, Karangan and Bengalon.



500.000

Jabon Tree Seeds

were given to for restoration activities and improving community welfare.



119

Sengon Farmers

from the Community Forest involved as sengon wood (Albizia chinensis) suppliers

Local Suppliers are involved

in DSNG operations, both

FFB and timber suppliers

6.153

(36% of total

4.064

(24% of total

employees) in the

wood products

business unit

employees) in the

palm oil business.

developed through 59



cooperatives and 4 credit unions (CU) as business access and plantation business loans



1.200

local workers are involved through the activities of transport contractors and building contractors



Financial and husiness development training for management and members of cooperatives and CUs.



Elementary schools

in East Kutai Regency were provided by DSN



1.776

Students from 24 Villages

Gaining access to education (PAUD, TK, RB. TPA and Sunday school) from the 82 facilitators who received capacity building and provided supports.



Provision, management and implementation of the Dharma Utama School which includes Kindergarten, Elementary and Junior High School in plantation areas



16 Unit

buses are provided for shuttle transportation for 174 students from various educational levels who live within the operational area and in the surrounding villages



Village's

Roads & Public facilities maintained & repaired by DSN



Parents

Children

Involved in Dissemination and awareness-raising on the protection and fulfillment of children's and women's rights



COMMITMENT TO SUSTAINABILITY

DSNG has formed the SUSTAINABILITY ADVISORY BOARD & PROGRAMS (SAB)

The SAB provide guidance and recommendation towards achieving DSNG's aspirations to become a leader in good corporate governance and sustainable business practices.

Chairman DATUK DARREL WEBBER

is the former CEO of RSPO, a global multistakeholder initiative, transitioning a global agricultural commodity towards sustainable production and consumption.



He is currently the Managing Director – Global Forest Strategy for the Earth Innovation Institute. In his role he is leading a new initiative to promote sustainable jurisdictions across 10 countries.

Darrel has served in Shell, New Britain Palm Oil and WWF before. He is on the Board of ISEAL Alliance and a Trustee for the Southeast Asia Rainforest Research Partnership (SEARRP).

Member MICHAEL SCHLUP

is a Partner and Managing Director at Sail Ventures, the Dutch investment advisory boutique for the &Green Fund (www.andgreen.fund).



He is the founder and long-term director of the Gold Standard, a carbon project certification scheme established under the auspices of WWF. He worked in sustainable energy finance at the UNEP Collaborating Centre BASE.

He is also a trained geographer and has a degree in Environmental Management and Policy.

Member TIMOTHEUS ARIFIN C

Board of Director PT Dharma Satya Nusantara Tbk



Member **DENYS MUNANG**

Chief Sustainability Officer PT Dharma Satya Nusantara Tbk



DSN Group has started the following sustainability initiatives:

ESMS & Policy Enhancements

DSNG to finalize its Environmental Social Management System consistent with IFC Performance Standard which will guide its journey to enhance its E&S policies and systems.

&Green LPP & ESAP

Consistent with its transparency commitment all LPP & ESAP achievements will be independently audited and published. The audit has been started from 29th January 2021 and will complete by April 2021.

IFC – PS Training & Socialization

In line with our commitment to meet IFC PS standards, DSNG will roll out IFC PS training, workshop on child protection and socialization on Human Right and worker-related regulation.

Certification Plan

In addition to existing 10 Palm oil mills that have been RSPO and/or ISPO certified, in 2021 one mill is also under RSPO certification process

Net Zero Carbon Aspiration

DSNG's joins effort to address the Climate Change Emergency. We are in the early stages of our Net Zero aspiration to decarbonize our operations. We will begin scoping and measurement of our Carbon Emissions, as well as continue with our decarbonization projects such as methane capture.

Go Home Safe

Although our LTIFR (Lost time injury frequency rate) at 4.5 is below our Peers for the industry, we continue our effort to reduce this by at least 20% every year. Our Go Home Safe Program will focus on robust measurement, diligent analysis, focused solutions and behavioral based safety approach to improve our LTIFR.

SMART Patrol – ZSL

DSNG will utilize SMART Patrol application developed by ZSL to enhance our HCV and biodiversity monitoring system. SMART Patrol enables real time monitoring and provides connectivity among the HCV monitoring team to collect data of different areas. SMART systems allows automated reporting according to our needs and purposes

Sustainability Advisory Board (SAB)

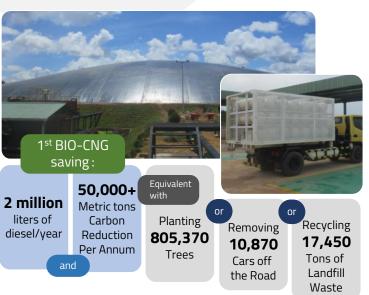
DSNG has established the SAB, led by Datuk Darel Webber, the former Chairman of RSPO together with Board Member, Michael Schlup of the Sail Venture, an expert on climate change and carbon financing mechanism as independent members



SUSTAINABILITY IN ACTIONS



SUSTAINABILITY INITIATIVES IN PALM OIL



BIO-CNG PLANTS

DSNG is proud to be the 1st company successfully built Bio-CNG plants from POME (Palm Oil Mill Effluent) to creating a zero-waste and circular economy.

The 1st plant has been commercially running since September 2020 and can process POME from a CPO mill with a capacity of 60 tons FFB per hour.

The 2nd plant will be up and running in Q2-23, twice the size of the first plant.





BIOMASS: PKS & EFB JV with © erex

DSNG utilized the solid waste of palm oil such as Palm Kernel Shells (PKS) and the Empty Fruit Bunches (EFB) to achieve a zero waste.

As PKS now has become a popular biomass as an essential feedstock for many Japanese independent power producers to boost the proportion of low- to zero-carbon-emitting power generation, DSNG can monetize PKS by establishing a JV with Erex, Japan and secured a 15-year long-term sales contract for up to 140,000 tons PKS annually to EREX, Japan.

In the absence of PKS as the existing feedstock for boilers at palm oil mills, DSNG has started to upgrade its EFB as the alternative feedstock to replace PKS.

By doing this, DSNG can reduce the methane emissions from the decomposition of EFB if they are applied as fertilizer throughout the plantation area

EMISION REDUCTION UP TO 29% BY 2030



DSNG assigned South Pole and Asia Biogas, two global consultants specializing in emission reduction projects and climate actions to begin its Greenhouse Gas (GHG) Emission Scoping and Climate Risk Assessment.

This step officially marks DSNG's structured journey towards its ambition to achieve a Net Zero aspiration. The actions involve reducing emissions, adapting to climate change risks, and aligning itself to Indonesia's Nationally Determined Contribution (NDC), which targets to reduce emission up to 29% by 2030.



WOOD PRODUCT INITIATIVES

SOLAR PANEL

16,000 m² Solar panel were fully installed on the factory roof to reduce electricity consumption & carbon emission



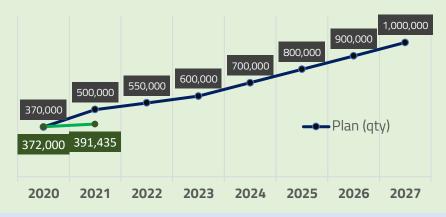
Generating 2 Megawatt (MW) or ~approx. 2.4 mn kwh/yr of clean renewable electricity



HUTAN TANAMAN RAKYAT (HTR) Program



To promote a forest tenure reform, DSN has introduced a Community Plantation Forest ("Hutan Tanaman Rakyat" or "HTR") program by providing up to 1 million Jabon seedlings to local farmers by 2027. The HTR program will boost the wealth empowerment of local farmers and, at the same time, secure a sustainable long-term supply of logs.



WATER CONSERVATION

DSN commits to water conservation by reducing groundwater usage and discharged water over the next six years. This water conservation program has become one of DSN's Key Performance Indicators (KPI) in the Sustainability-linked Loan granted by Asian Development Bank (ADB) in 2023.

Targets	2023	2024	2025	2026	2027	2028
Target volume of ground water usage (in m3, annual)	37,560	36,600	35,400	34,200	33,000	31,800
Target volume of discharged water (in m3, annual)	7,920	7,080	6,000	4,800	3,600	2,400



INDEPENDENT PARTY RECOGNITION OF DSNG SUSTAINABILITY INITIATIVES





16th Score: 75.3%

2020



12th Score: 86.4%

2021

2022

Rank	Company	Headquarters
1	Wilmar International ltd	Singapore
2	United Plantation Bhd	Malaysia
3	Apical Group	Singapore
4	Austindo Nusantara Jaya Tbk	Indonesia
5	Agropalma Group	Indonesia
6	Musim Mas Holding Pte Ltd	Singapore
7	Sime Darby Platation Bhd	Malaysia
8	AgroAmerica	Guatemala
9	Daabon Group	Colombia
10	R.E.A. Holdings plc	United Kingdom
11	SIPEF	Belgium
12	Dharma Satya Nusantara Tbk	Indonesia

2022 : Ranked 12th globally with total score 86.4%

In 2022, DSNG SPOTT ranking score increased from 85.9% to 86.4%, even though in terms of ranking, it fell from 7th to 12th.

This will be a challenge for us to continue improving sustainability initiatives in all our operational activities in the future.

INTERNATIONAL INSTITUTION



www.andgreen.fund

ADB www.adb.org

Asian Development Bank

IMPACT FUND
USD 30 MILLION

SUSTAINABILITY
LINKED LOAN
USD 15 MILLION



OPERATIONAL SUMMARY

Pa	lm	Oil	Pro	di	ucts
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Pail II Oil Più	Jucts									
	2022	2021	ΥοΥ Δ%	Q4-22	Q3-22	QoQ Δ%	Q2-22	Q1-22	2020	2019
Planted Land ('000 ha)	112.5	112.6	(0.0)	112.8	112.8	0.0	112.8	112.6	112.6	112.5
Nucleus	84.5	84.5	0.0	84.5	84.5	0.0	84.5	84.5	84.5	84.6
Plasma	28.3	28.0	1.0	28.3	28.3	0.0	28.3	28.0	28.0	27.9
FFB Production ('000 t)	2,214.0	1,944.8	13.8	660.5	635.5	53.8	504.8	413.1	2,041.1	2,204.3
Nucleus	1,758.5	1,568.4	12.1	527.5	508.8	56.0	396.0	326.1	1,675.9	1,864.8
Plasma	455.5	376.3	21.0	133.0	126.7	45.7	108.8	87.0	365.2	339.5
FFB Yield (t/ha)										
Nucleus	21.9	19.7	10.8	6.5	6.2	56.0	4.9	4.0	21.1	23.6
Plasma	19.1	16.2	17.6	5.7	5.4	45.7	4.6	3.7	15.7	14.8
Mills										
Production ('000 t)										
FFB Processed	2,809.2	2,362.1	18.9	895.0	846.0	86.8	615.3	452.8	2,711.4	2,597.1
Crude Palm Oil (CPO)	639.5	544.3	17.5	198.4	192.8	80.3	141.3	106.9	636.9	610.0
Palm Kernel (PK)	117.6	96.7	21.6	36.3	35.3	80.8	26.4	19.5	114.3	105.8
Palm Kernel Oil (PKO)	38.0	30.1	26.1	12.3	11.4	82.0	7.9	6.3	34.0	31.5
Yields (%)										
Palm Oil (OER)	22.8	23.0	(1.2)	22.2	22.8	(3.5)	23.0	23.6	23.5	23.5
Palm Kernel (KER)	4.2	4.1	2.2	4.1	4.2	(3.2)	4.3	4.3	4.2	4.1
Free Fatty Acid (FFA)	3.8	3.3	15.9	3.7	3.8	(2.3)	3.9	3.8	2.8	2.7
Sales										
Volume ('000 t)										
Crude Palm Oil (CPO)	639.5	544.8	17.4	214.3	212.9	118.4	114.8	97.5	640.4	666.0
Palm Kernel (PK)	27.3	24.4	11.8	9.1	8.2	82.6	5.4	4.5	30.9	31.2
Palm Kernel Oil (PKO)	38.9	31.0	25.5	15.2	10.7	114.0	8.0	5.0	33.0	32.0
r ammerner on (r no)	30.3	51.0	25.5	13.2	10.7	114.0	0.0	5.0	33.0	32.0
ASP (IDR mn/ton)										
Crude Palm Oil (CPO)	10.42	9.22	13.0	10.23	9.25	(12.4)	12.82	10.56	8.14	6.48
Palm Kernel (PK)	7.35	6.90	6.7	5.39	5.09	(56.3)	10.55	11.65	4.06	2.93
Palm Kernel Oil (PKO)	17.48	16.45	6.3	14.14	12.31	(50.5)	26.15	24.84	9.77	8.10

1 A /	I	D	حالمان الما
` VV	000	I Pro	ducts

VVOOU FTOUUC	(3									
	2022	2021	ΥοΥ Δ%	Q4-22	Q3-22	QoQ Δ%	Q2-22	Q1-22	2020	2019
Sales Volume ('000)										
Panel (m3)	115.7	109.4	5.8	28.2	31.7	9.4	26.8	29.0	86.2	96.6
Engineered floors (m2)	1,116.9	1,137.2	(1.8)	186.3	293.1	(11.9)	304.8	332.7	986.6	931.7
ASP (IDR mn)										
Panel (/m3)	7.37	6.11	20.6	7.32	7.47	4.4	7.53	7.16	5.69	5.92
Engineered floors (/m2)	0.44	0.42	4.8	0.48	0.45	1.7	0.43	0.44	0.39	0.39



Consolidated

Profit & Loss (IDR bn)	2022	2021	ΥοΥ Δ%	Q4-22	Q3-22	QoQ Δ%	Q2-2022	Q1-2022	2020	2019
Revenue	9,634	7,124	35.2	3,048	2,799	8.9	2,143	1,637	6,699	5,737
Gross Profit	3,118	2,025	54.0	976	955	2.2	725	394	1,752	1,461
% margin	32.4	28.4		32.0	34.1		33.8	24.1	26.1	25.5
Operating Profit	2,172	1,393	56.0	615	681	(9.8)	502	311	995	757
% margin	22.6	19.5		20.2	24.3		23.5	19.0	14.9	13.2
Net Profit	1,207	740	63.1	309	431	(28.3)	258	99	478	173
% margin	12.5	10.4		10.1	15.4		12.1	6.1	7.1	3.0
EBITDA	3,018	1,941	55.5	84	900	(90.7)	711	412	1,650	1,313
% margin	31.3	27.2		2.8	32.2		33.2	25.2	24.6	22.9
Cash flow (IDR bn)										
Cash flow from operations	1,538	1,056	45.7	494	677	(27.1)	27	195	1,094	587
Cash flow from investments	(1,297)	(177)	(632.8)	(456)	(343)	(33.0)	(258)	(156)	(642)	(740)
Cash flow from financing	(350)	(1,063)	67.1	(34)	(210)	83.7	28	(175)	50	(201)
Financial Position	2022	2021	ΥοΥ Δ%	Q4-22	Q3-22	QoQ Δ%	Q2-2022	Q1-2022	2020	2019
Total debt	5,447	5,309	2.6	5,364	5,615	(4.5)	6,208	6,208	6,391	6,415
Net debt	5,078	4,870	4.3	5,009	5,282	(5.2)	5,920	5,920	5,632	6,144
Total Asset	15,357	13,712	12.0	14,650	14,483	1.2	11,710	11,710	14,151	11,621
Total Equity	8,160	7,025	16.2	7,711	7,280	5.9	3,856	3,856	6,231	3,732
Total debt / equity	0.7x	0.8x		0.7x	0.8x		1.6x	1.6x	1.0x	1.7x
Total debt / EBITDA	1.8x	2.7x		2.0x	2.4x		9.0x	9.0x	3.9x	4.9x
Net debt / equity	0.6x	0.7x		0.6x	0.7x		1.5x	1.5x	0.9x	1.65x
Net debt / EBITDA	1.7x	2.5x		1.8x	2.3x		8.6x	8.6x	3.4x	4.68x

Segmented

Palm Oil (IDR bn)	2022	2021	ΥοΥ Δ%	Q4-22	Q3-22	QoQ Δ%	Q2-2022	Q1-2022	2020	2019
Revenue	8,117	5,792	40.1	2,718	2,393	13.6	1,766	1,352	5,703	4,736
Gross Profit	2,783	1,730	60.8	915	857	6.8	641	339	1,594	1,287
% margin	34.3	29.9		33.7	35.8		36.3	25.1	27.9	27.2
Operating Profit	2,149	1,342	60.1	670	653	2.6	485	300	1,057	783
% margin	26.5	23.2		24.7	27.3		27.5	22.2	18.5	16.5
EBITDA	2,869	1,833	56.5	836	858	(2.6)	683	389	1,633	1,294
% margin	35.3	31.7		30.7	35.9		38.7	28.8	28.6	27.3
Profit Before Tax	1,639	945	73.4	495	539	(8.3)	357	151	783	317
% margin	20.2	16.3		18.2	22.5		20.2	11.2	13.7	6.7
Wood Products (IDR bn)	2022	2021	ΥοΥ Δ%	Q4-22	Q3-22	QoQ Δ%	Q2-2022	Q1-2022	2020	2019
Wood Products (IDR bn) Revenue	2022 1,517	2021 1,332	ΥοΥ Δ% 13.8	Q4-22 329	Q3-22	QoQ Δ% (18.7)	Q2-2022	Q1-2022 285	2020 996	2019 1,001
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Revenue	1,517	1,332	13.8	329	405	(18.7)	377	285	996	1,001
Revenue Gross Profit	1,517 335	1,332 294	13.8	329 61	405 98	(18.7)	377 85	285 55	996 158	1,001 173
Revenue Gross Profit % margin	1,517 335 22.1	1,332 294 22.1	13.8 13.7	329 61 <i>18.6</i>	405 98 24.2	(18.7) (37.4)	377 85 22.5	285 55 19.2	996 158 15.9	1,001 173 <i>17.3</i>
Revenue Gross Profit <i>% margin</i> Operating Profit	1,517 335 <i>22.1</i> 148	1,332 294 <i>22.1</i> 154	13.8 13.7	329 61 <i>18.6</i> (21)	405 98 24.2 67	(18.7) (37.4)	377 85 22.5 46	285 55 19.2 30	996 158 <i>15.9</i> 29	1,001 173 <i>17.3</i> 64
Revenue Gross Profit % margin Operating Profit % margin	1,517 335 22.1 148 9.8	1,332 294 22.1 154 11.5	13.8 13.7 (3.8)	329 61 <i>18.6</i> (21) (6.3)	405 98 24.2 67 16.5	(18.7) (37.4) (131.1)	377 85 22.5 46 12.2	285 55 19.2 30 10.5	996 158 15.9 29	1,001 173 17.3 64 6.4
Revenue Gross Profit % margin Operating Profit % margin EBITDA	1,517 335 22.1 148 9.8 270	1,332 294 22.1 154 11.5 210	13.8 13.7 (3.8)	329 61 18.6 (21) (6.3) (55)	405 98 24.2 67 16.5 79	(18.7) (37.4) (131.1)	377 85 22.5 46 12.2 57	285 55 19.2 30 10.5 42	996 158 <i>15.9</i> 29 <i>2.9</i> 109	1,001 173 17.3 64 6.4 107

Annual financial statements are audited by Siddharta & Widjaja, Registered Public Accountants a Member Firm of KPMG International



Thank You



