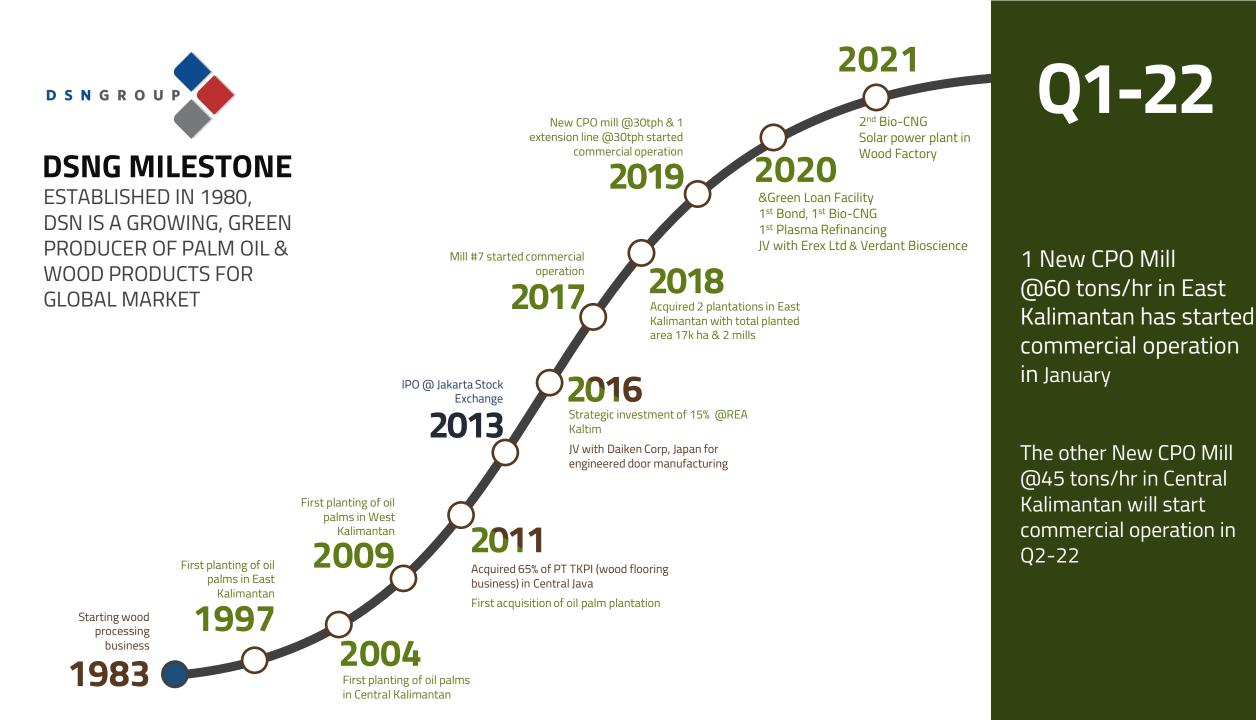




PT DHARMA SATYA NUSANTARA TBK **Q1-22 COMPANY UPDATE**

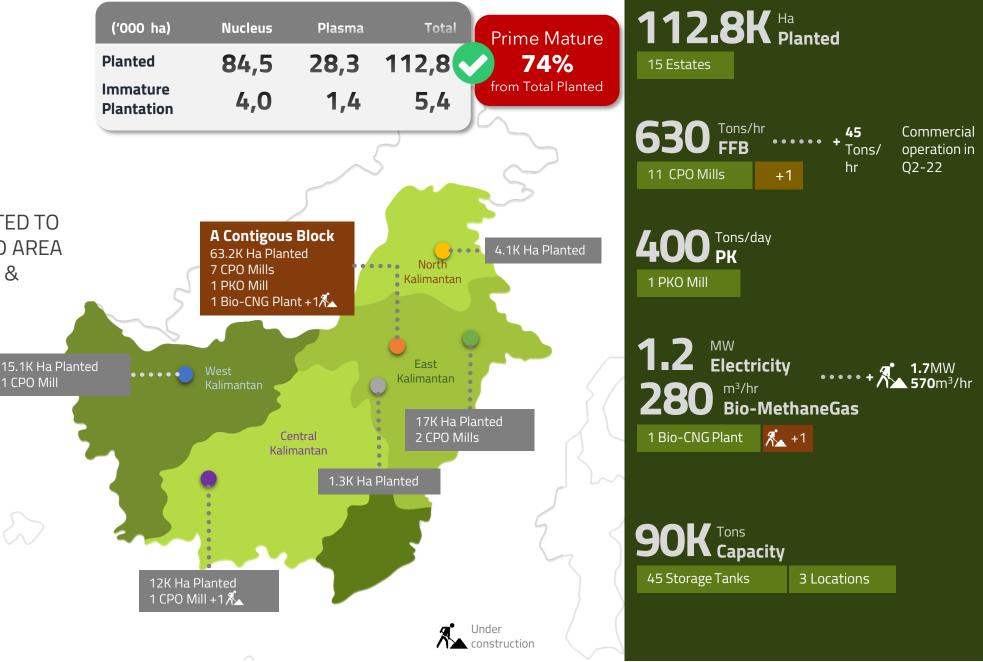


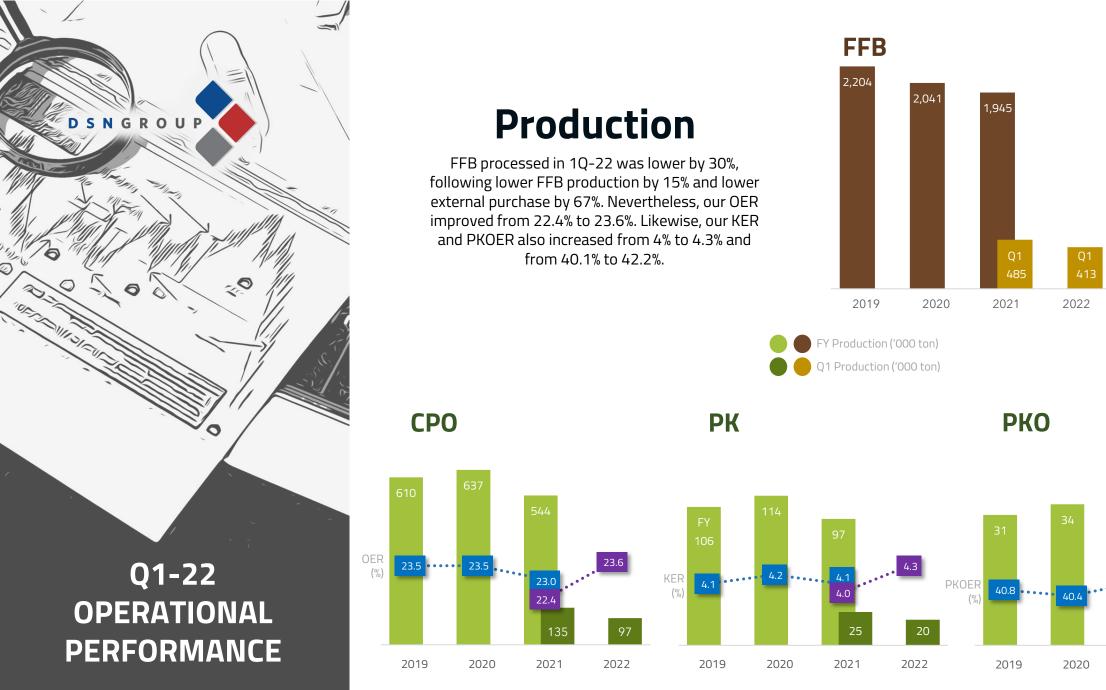




PLANTATION PROFILE

OUR ESTATE IN EAST KALIMANTAN ACCOUNTED TO 56% OF TOTAL PLANTED AREA IS A CONTIGOUS BLOCK & NEARLY THE SIZE OF SINGAPORE

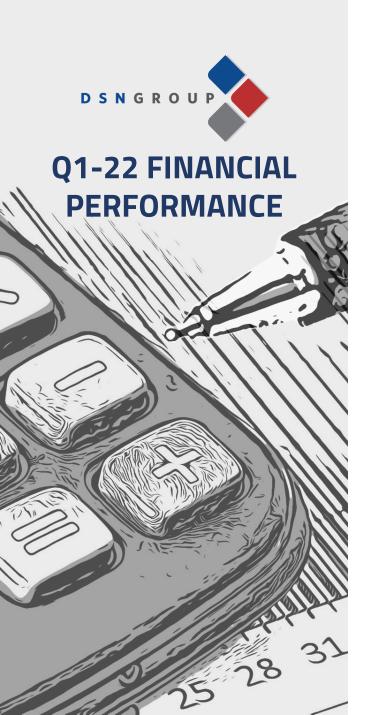




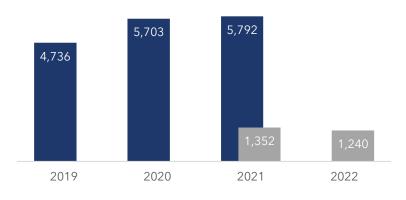
 $(-\gamma)$

2020 2021

2022



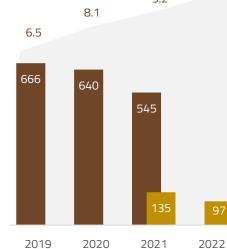
Palm Oil Revenue

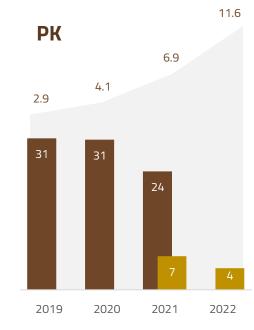


10.6

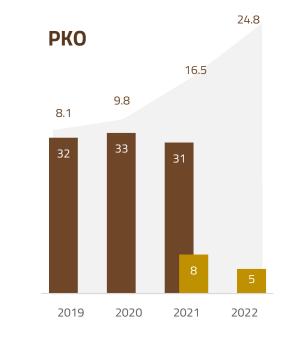
ASP FY (Rp bn) Q1 (Rp bn) (Rp mn/ton) FY ('000 ton) Q1 ('000 ton)







Q1-22 Palm oil segment generated revenue of Rp 1.2 trillion, dropped by 8% against last Year due to decline in sales volumes of CPO by 28% but offset by a 20% higher CPO ASP of Rp 10.6 million per ton.





WOOD PRODUCTS

DSNG ALSO MANUFACTURE WOOD PRODUCTS, WHICH IS THE LEGACY BUSINESS





Comply with International Environmental Standards

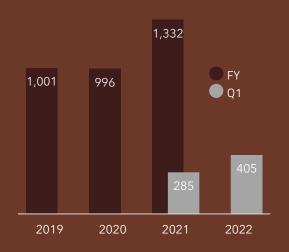
We comply with numerous international environmental standards, and seek to ensure that all logs and sawn timber purchased for our operations are sourced from cultivated crops grown by local community



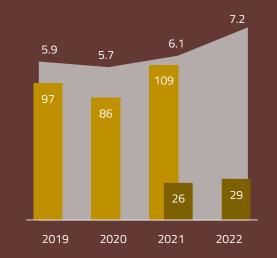


WOOD REVENUE

(Rp bn)



PANEL



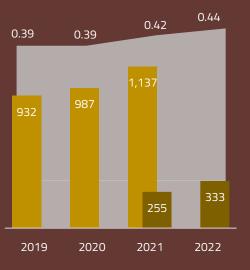
ASP ($Rp mn/m^3$)

FY Sales ('000 m³)

Q1 Sales ('000 m³)



ASP (Rp mn/m²) FY Sales ('000 m²) Q1 Sales ('000 m²)

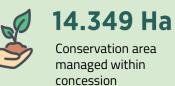




DSNG RESPECTS FOREST, **CLIMATE, & COMMUNITY RESPONSIBILITIES TO ALL STAKEHOLDERS**



Forest Pillar





59

Suppliers and Contractors signed Integrity Pacts containing NDPE Policy



100% Traceable FFB supply (nucleus, plasma, other suppliers)



A Task force for handling wildlife conflicts has been formed in the concession area adjacent to the orangutan habitat



31 Staff attended SMART Patrol Training in PT Dewata Sawit Nusantara's HCV area for wildlife monitoring



Laman Satong Village Forest management was supported through the RaCP scheme



Implementing the e-RawMat Application on all suppliers to ensure traceability of wood raw materials



DSNG RESPECTS FOREST, CLIMATE, & COMMUNITY RESPONSIBILITIES TO ALL STAKEHOLDERS



Climate Pillar



Million kWh or Million liters of diesel has been saved from the use of Bio-CNG



Area of Solar Power Plant (PLTS) or equal with 4 socces fields. installed on the roof of **TKPI** Factory for maximum electricity production of 2 MW



Million kWh Electricity is produced from the use of a biogas engine or the equivalent of using 750,000 liters of diesel for KCP operations



Palm kernel shells and fiber are used for boiler fuel



Periodic testing of river water quality, maintenance of riparian zone and prohibition of fish poison use to protect water sources that are shared with the community



Commissioned the Company's GHG Accounting Report with 2019 as a base year for its emission baseline



2.119.987 m³

Palm Oil Mill Effluent is processed in accordance with government quality standards and used for land applications based on permits from the authorities



2.000 tonCO.eq Emissions reduced from the use of **Biogas Engine**



Preparation of climate risk assessment

reports containing Climate Change Scenario Models, Physical Risks and Transitional Risks



5.068 tonCO²eq Emissions reduced from the use of **Biogas Engine**

37 Rivers receive assistance for the construction of clean water

using the flow from

installations (WTP & house connection)

124

Families



DSNG RESPECTS FOREST, **CLIMATE, & COMMUNITY RESPONSIBILITIES TO ALL STAKEHOLDERS**



Community Pillar

500.000 **Jabon Tree Seeds** were given to for restoration activities and improving community welfare.



Sengon Farmers

from the Community Forest involved as sengon wood (Albizia chinensis) suppliers



1.200

Local Suppliers are involved in DSNG operations, both FFB and timber suppliers

local workers are involved

transport contractors and

through the activities of

building contractors

developed through 59 cooperatives and 4 credit unions (CU) as business access and plantation business loans

6.153

(36% of total

4.064

(24% of total

employees) in the

wood products

business unit

employees) in the

palm oil business.





business development training for management and members of cooperatives and CUs.



Cultural Heritage Assessment & Preservation Plan and Indigenous People Development Plan implemented in Muara Wahau, Karangan and Bengalon.





16 Unit buses are provided

for shuttle transportation for 174 students from various educational levels who live within the operational area and in the surrounding villages



Village's Roads & Public facilities maintained & repaired by DSN

32 .338

Involved in Dissemination and awareness-raising on the protection and fulfillment of children's and women's rights

Parents

Children



\$

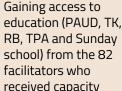












building and provided

supports.

Provision,

management and

School which

Kindergarten,

Elementary and

plantation areas

Junior High School in

includes

implementation of the Dharma Utama

DSNGROUP

CERTIFICATION & ORGANIZATIONAL **MEMBERSHIP**



ORGANIZATIONAL MEMBERSHIP



TROPICAL FOREST ALLIANCE

A multistakeholder partnership platform established to support companies through the ongoing global transition to deforestation-free supply chains for commodities including palm oil, soy, beef, and paper/pulp. DSNG is also a member of TFA's Southeast Asian Regional Committee

INDONESIA PALM OIL ASSOCIATION



GAPKI is an association of Indonesian Palm Oil Producers, dedicated to nationally synergizing palm oil stakeholders to create a conducive condition for the Industry.



KADIN INDONESIA

Communication and consultation forum between Indonesia's entrepreneurs and the Government on matters relating to trade, industry and service issues

INDONESIA WOOD PANEL ASSOCIATION

Seeking cooperation with various parties to ensure the availability of wood raw material from plantation forests, sustainable natural forests and the use of other wood raw materials (rubber wood, coconut and palm wood) which is mutually beneficial.

ASOSIASI PENGUSAHA KAYU GERGAIIAN & KAYU OLAHAN INDONESIA

Encouraging the members to improve forest product processing in order to increase the nationwide economy, especially in forest sawn timber industry sector. To educate member to improve their quality and efficiency in the job, To conduct a product's research and development, and to develop the education provision and trainings to improve human capital quality dan to protect the member interests.

PENGUSAHI NDONESIA

ASOSIASI PENGUSAHA INDONESIA

Developing industrial relationship which are in harmony and productive; protective, defends and empower all businessmen. Actively engage in increasing the investment; while following government policies.

ASOSIASI EMITEN INDONESIA

Developing Indonesia capital market to accelerate growth in the capital market. Educate the member (Emiten) to create a conducive and professional market atmosphere, so it can motivate other private company to join the capital market.

PAACLA (Partnership for Action Against Child Labor in Agriculture)



Asosiasi

Emiten

Indonesia

is a multi-stakeholder partnership through a comprehensive and long-term approach to coordinating and collaborative action to end child labor in agriculture









SUSTAINABILITY ADVISORY BOARD & PROGRAMS (SAB)

The SAB provide guidance and recommendation towards achieving DSNG's aspirations to become a leader in good corporate governance and sustainable business practices.

Chairman DATUK DARREL WEBBER

is the former CEO of RSPO, a global multistakeholder initiative, transitioning a global agricultural commodity towards sustainable production and consumption.

He is currently the Managing Director – Global Forest Strategy for the Earth Innovation Institute. In his role he is leading a new initiative to promote sustainable jurisdictions across 10 countries.

Darrel has served in Shell, New Britain Palm Oil and WWF before. He is on the Board of ISEAL Alliance and a Trustee for the Southeast Asia Rainforest Research Partnership (SEARRP).

Member MICHAEL SCHLUP

is a Partner and Managing Director at Sail Ventures, the Dutch investment advisory boutique for the &Green Fund (www.andgreen.fund).

He is the founder and long-term director of the Gold Standard, a carbon project certification scheme established under the auspices of WWF. He worked in sustainable energy finance at the UNEP Collaborating Centre BASE.

He is also a trained geographer and has a degree in Environmental Management and Policy.

Member TIMOTHEUS ARIFIN C

Board of Director PT Dharma Satya Nusantara Tbk

Member **DENYS MUNANG**

Chief Sustainability Officer PT Dharma Satya Nusantara Tbk



DSN Group has started the following sustainability initiatives :

• ESMS & Policy Enhancements

DSNG to finalize its Environmental Social Management System consistent with IFC Performance Standard which will guide its journey to enhance its E&S policies and systems.

• & Green LPP & ESAP

Consistent with its transparency commitment all LPP & ESAP achievements will be independently audited and published. The audit has been started from 29th January 2021 and will complete by April 2021.

• IFC – PS Training & Socialization

In line with our commitment to meet IFC PS standards, DSNG will roll out IFC PS training, workshop on child protection and socialization on Human Right and worker-related regulation.

Certification Plan

In addition to existing 10 Palm oil mills that have been RSPO and/or ISPO certified, in 2021 one mill is also under RSPO certification process

• Net Zero Carbon Aspiration

DSNG's joins effort to address the Climate Change Emergency. We are in the early stages of our Net Zero aspiration to decarbonize our operations. We will begin scoping and measurement of our Carbon Emissions, as well as continue with our decarbonization projects such as methane capture.

• Go Home Safe

Although our LTIFR (Lost time injury frequency rate) at 4.5 is below our Peers for the industry, we continue our effort to reduce this by at least 20% every year. Our Go Home Safe Program will focus on robust measurement, diligent analysis, focused solutions and behavioral based safety approach to improve our LTIFR.

• SMART Patrol – ZSL

DSNG will utilize SMART Patrol application developed by ZSL to enhance our HCV and biodiversity monitoring system. SMART Patrol enables real time monitoring and provides connectivity among the HCV monitoring team to collect data of different areas. SMART systems allows automated reporting according to our needs and purposes

• Sustainability Advisory Board (SAB)



DSNG has established the SAB, led by Datuk Darel Webber, the former Chairman of RSPO together with Board Member, Michael Schlup of the Sail Venture, an expert on climate change and carbon financing mechanism as independent members





EXTERNAL ACKNOWLEDGMENT ON OUR SUSTAINABILITY PRACTICES



EXTERNAL PARTIES ACKNOWLEDGMENT

The first ever Palm Oil Company being granted a green fund in April 2020

Stichting **andgreen**.fund



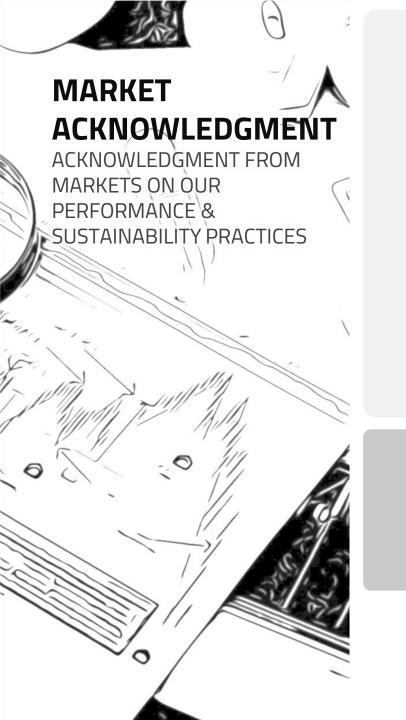
USD 30 MILLION - 10 YEARS

THE CONTRIBUTORS



@SPOTT

total	Ranking : 7 th WorldWid scoring of 85.9% /www.spott.org/palm-oil/	46 th Score: 37.3% 2019		7th Score: 75.3% 2020						
Rank	Company	Headquarters	Rank	Indonesian Company						
1	Wilmar International Itd	Singapore	7	Dharma Satya Nusantara,						
2	Apical Group	Singapore		Tbk						
3	Musim Mas Group	Singapore	12	Austindo Nusantara Jaya, Tbk						
4	Agroplama Group	Brazil	22	Asian Agri Group						
5	Agro America	Guatemala	28	Triputra Agro Persada Group						
6	United Plantation Bhd	Malaysia	32	Eagle High Plantations Tbk						
7	Dharma Satya Nusantara,	Indonosis	36	Sampoerna Agro Tbk						
/	Tbk	Indonesia	38	Sawit Sumbermas Sarana Tbk						
8	R.E.A. Holding Plc, UK	UK	54	Permata Hijau Group						
9	SIPEF	Belgium	58	Astra Agro Lestari Tbk						
10	Daabon Group	Colombia	60	Bakrie Sumatera Plantations						







https://kehati.or.id/en/index-sri-kehati/



The PEFINDO Investment Grade Index (PEFINDO i-Grade Index) is a stock price index comprising listed companies from the Indonesian Stock Exchange (BEI) that have received an investment grade rating from PT Pemeringkat Efek Indonesia (PEFINDO)

PERIOD JANUARY 2022 - JUNE 2022



An index that measures the price performance of 100 selected stocks, which have high liquidity, good fundamentals and large market capitalization

PERIOD : FEBRUARY 2022 - JULY 2022



OPERATIONAL SUMMARY

Palm Oil Products

						_		_	
	Q1-22	Q1-21	ΥοΥ Δ%	Q4-21	Q3-21	QoQ 🏾 🎖 🖗	2021	2020	2019
Planted Land ('000 ha)	112.6	112.6	0.0	112.6	112.6	0.0	112.6	112.6	112.5
Nucleus	84.5	84.5	0.0	84.5	84.5	0.0	84.5	84.5	84.6
Plasma	28.0	28.0	0.0	28.0	28.0	0.0	28.0	28.0	27.9
FFB Production ('000 t)	413.1	485.3	(14.9)	473.6	470.9	0.6	1,944.8	2,041.1	2,204.3
Nucleus	326.1	394.3	(17.3)	383.5	378.7	1.3	1,568.4	1,675.9	1,864.8
Plasma	87.0	91.0	(4.4)	90.1	92.2	(2.2)	376.3	365.2	339.5
FFB Yield (t/ha)									
Nucleus	4.0	5.0	(19.4)	4.8	4.8	1.3	19.7	21.1	23.6
Plasma	3.7	3.9	(5.7)	3.9	4.0	(2.2)	16.2	15.7	14.8
Mills									
Production ('000 t)		<i></i>				(=)			
FFB Processed	452.8	642.0	(29.5)	523.0	568.0	. ,	2,362.1	2,711.4	2,597.1
Crude Palm Oil (CPO)	106.9	143.7	(25.6)	124.4	132.0	(5.7)	544.3	636.9	610.0
Palm Kernel (PK)	19.5	25.4	(23.1)	22.6	23.6	(4.2)	96.7	114.3	105.8
Palm Kernel Oil (PKO)	6.3	7.1	(11.7)	7.1	7.4	(3.2)	30.1	34.0	31.5
Yields (%)									
Palm Oil (OER)	23.6	22.4	5.5	23.8	23.2	2.4	23.0	23.5	23.5
Palm Kernel (KER)	4.3	4.0	9.1	4.3	4.1	4.0	4.1	4.2	4.1
Free Fatty Acid (FFA)	3.8	3.3	17.6	3.5	3.1	13.0	3.3	2.8	2.7
Sales									
Volume ('000 t)									
Crude Palm Oil (CPO)	97.5	135.2	(27.9)	132.3	133.8	(1.1)	544.8	640.4	666.0
Palm Kernel (PK)	4.5	6.9	(35.3)	5.2	6.2	(16.7)	24.4	30.9	31.2
Palm Kernel Oil (PKO)	5.0	8.0	(37.5)	8.0	7.0	14.3	31.0	33.0	32.0
			(
ASP (IDR mn/ton)									
Crude Palm Oil (CPO)	10.56	8.70	21.5	10.96	9.17	19.5	9.22	8.14	6.48
Palm Kernel (PK)	11.65	6.29	85.2	8.83	6.23	41.7	6.90	4.06	2.93
Palm Kernel Oil (PKO)	24.84	14.54	70.8	21.02	13.90	51.2	16.45	9.77	8.10

Wood Products

	Q1-22	Q1-21	ΥοΥ Δ%	Q4-21	Q3-21	QoQ Δ%	2021	2020	2019
Sales Volume ('000)									
Panel (m3)	29.0	26.3	10.2	29.6	27.8	6.5	109.4	86.2	96.6
Engineered floors (m2)	332.7	255.0	30.5	293.7	319.3	(8.0)	1,137.2	986.6	931.7
/)									
ASP (IDR mn)									
Panel (/m3)	7.16	5.75	24.4	6.46	6.17	4.7	6.11	5.69	5.92
Engineered floors (/m2)	0.44	0.39	12.3	0.44	0.43	2.3	0.42	0.39	0.39



FINANCIAL SUMMARY

Consolidated

Net debt / EBITDA

2.4x

3.5x

2.5x

3.1x

2.5x

3.4x

4.7x

4.4x

Segmented

Q1-22	Q1-21	ΥοΥ Δ%	Q4-21	Q3-21	QoQ Δ %	2021	2020	2019	2018	Palm Oil (IDR bn)	Q1-22	Q1-21	ΥοΥ Δ%	Q4-21	Q3-21	QoQ Δ%	2021	2019	2019	2018
1,645	1,637	0.5	2,072	1,755	18.0	7,124	6,699	5,737	4,762	Revenue	1,240	1,352	(8.3)	1,696	1,388	22.1	5,792	5,703	4,736	3,772
461	394	17.1	717	512	40.2	2,025	1,752	1,461	1,543	Gross Profit	370	339	9.2	626	427	46.5	1,730	1,594	1,287	1,336
28.1	24.1		34.6	29.2		28.4	26.1	25.5	32.4	% margin	29.9	25.1		36.9	30.8		29.9	27.9	27.2	35.4
374	311	20.1	493	354	39.3	1,393	995	757	932	Operating Profit	341	300	13.4	499	333	49.8	1,342	1,057	783	943
22.7	19.0		23.8	20.1		19.5	14.9	13.2	19.6	% margin	27.5	22.2		29.4	24.0		23.2	18.5	16.5	25.0
209	99	110.1	315	211	49.4	740	478	173	432	EBITDA	432	389	11.1	611	461	32.6	1,833	1,633	1,294	1,310
12.7	6.1		15.2	12.0		10.4	7.1	3.0	9.1	% margin	34.8	28.8		36.0	33.2		31.7	28.6	27.3	34.7
477	412	15.7	640	493	29.9	1,941	1,650	1,313	1,334	Profit Before Tax	248	151	64.4	405	269	50.4	945	783	317	666
29.0	25.2		30.9	28.1		27.2	24.6	22.9	28.0	% margin	20.0	11.2		23.9	19.4		16.3	13.7	6.7	17.7
										Wood Products (IDR bn)	Q1-22	Q1-21	ΥοΥ Δ%	Q4-21	Q3-21	QoQ ∆%	2021	2019	2019	2018
340	195	74.2	507	131	285.9	1,056	1,094	587	298	Revenue	405	285	42.2	376	367	2.5	1,332	996	1,001	990
(241)	(156)	(54.2)	366	(213)	271.4	(177)	(642)	(740)	(1,385)	Gross Profit	91	55	66.1	92	85	8.3	294	158	173	207
(134)	(175)	23.5	(730)	(3)	(25,156.0)	(1,063)	50	(201)	1,261	% margin	22.5	19.2		24.4	23.1		22.1	15.9	17.3	20.9
										Operating Profit	56	30	86.0	23	48	(51.4)	154	29	64	100
										% margin	13.8	10.5		6.2	13.1		11.5	2.9	6.4	10.1
Q1-22	Q1-21	YoY Δ %	Q4-21	Q3-21	QoQ ∆%	2021	2019	2019	2018	EBITDA	67	42	59.6	60	59	1.7	210	109	107	134
5,189	6,299	(17.6)	5,309	6,138	(13.5)	5,309	6,391	6,415	6,514	% margin	16.4	14.6		15.9	16.0		15.7	10.9	10.7	13.5
4,764	5,676	(16.1)	4,870	5,803	(16.1)	4,870	5,632	6,144	5,920	Profit Before Tax	51	12	(318.0)	20	48	(59.5)	127	5	52	49
14,175	14,092	0.6	13,712	13,967	(1.8)	13,712	14,151	11,621	11,739	% margin	12.6	4.3		5.2	13.2		9.5	0.5	5.2	4.9
							6 224	2 7 2 7												
7,234	6,330	14.3	7,025	6,525	7.7	7,025	6,231	3,132	3,059											
7,234 0.7x	6,330 1.0x	14.3	7,025 0.8x	6,525 0.9x	7.7	7,025 0.8x	6,231 1.0x	3,732 1.7x	1.8x											
		14.3																		
	1,645 461 28.1 374 22.7 209 12.7 477 29.0 340 (241) (134) Q1-22 5,189	1,645 1,637 461 394 28.1 24.1 374 311 22.7 19.0 209 99 12.7 6.1 477 412 29.0 25.2 340 195 (241) (156) (134) (175) 0 0.299 4,764 5,676 14,175 14,092	1,645 1,637 0.5 461 394 17.1 28.1 24.1 374 311 20.1 22.7 19.0 209 99 110.1 12.7 6.1 477 412 15.7 29.0 25.2 25.2 340 195 74.2 (241) (156) (54.2) (134) (175) 23.5 Q1-22 Q1-21 Yoy Δ% 5,189 6,299 (17.6) 4,764 5,676 (16.1) 14,175 14,092 0.6	1,645 1,637 0.5 2,072 461 394 17.1 717 28.1 24.1 34.6 374 311 20.1 493 22.7 19.0 23.8 209 99 110.1 315 12.7 6.1 15.2 477 412 15.7 640 29.0 25.2 30.9 30.9 340 195 74.2 507 (241) (156) (54.2) 366 (134) (175) 23.5 (730) Q1-22 Q1-21 YoY Δ% Q4-21 5,189 6,299 (17.6) 5,309 4,764 5,676 (16.1) 4,870 14,175 14,092 0.6 13,712	1,645 1,637 0.5 2,072 1,755 461 394 17.1 717 512 28.1 24.1 34.6 29.2 374 311 20.1 493 354 22.7 19.0 23.8 20.1 209 99 110.1 315 211 12.7 6.1 15.2 12.0 477 412 15.7 640 493 29.0 25.2 30.9 28.1 340 195 74.2 507 131 (241) (156) (54.2) 366 (213) (134) (175) 23.5 (730) (3) Q1-22 Q1-21 Yoy Δ% Q4-21 Q3-21 5,189 6,299 (17.6) 5,309 6,138 4,764 5,676 (16.1) 4,870 5,803 14,175 14,092 0.6 13,712 13,967	1,645 1,637 0.5 2,072 1,755 18.0 461 394 17.1 717 512 40.2 28.1 24.1 34.6 29.2 374 311 20.1 493 354 39.3 22.7 19.0 23.8 20.1 209 99 110.1 315 211 49.4 12.7 6.1 15.2 12.0 477 412 15.7 640 493 29.9 29.0 25.2 30.9 28.1 28.1 29.9<	1,645 1,637 0.5 2,072 1,755 18.0 7,124 461 394 17.1 717 512 40.2 2,025 28.1 24.1 34.6 29.2 28.4 374 311 20.1 493 354 39.3 1,393 22.7 19.0 23.8 20.1 19.5 19.5 209 99 110.1 315 211 49.4 740 12.7 6.1 15.2 12.0 10.4 10.4 477 412 15.7 640 493 29.9 1,941 29.0 25.2 30.9 28.1 27.2 27.2 340 195 74.2 507 131 285.9 1,056 (241) (156) (54.2) 366 (213) 271.4 (177) (134) (175) 23.5 (730) (3) (25,156.0) (1,063) Q1-22 Q1-21 YoY Δ% <	1,6451,637 0.5 $2,072$ $1,755$ 18.0 $7,124$ $6,699$ 461 394 17.1 717 512 40.2 $2,025$ $1,752$ 28.1 24.1 34.6 29.2 28.4 26.1 374 311 20.1 493 354 39.3 $1,393$ 995 22.7 19.0 23.8 20.1 19.5 14.9 209 99 110.1 315 211 49.4 740 478 12.7 6.1 15.2 12.0 10.4 7.1 477 412 15.7 640 493 29.9 $1,941$ $1,650$ 29.0 25.2 30.9 28.1 27.2 24.6 340 195 74.2 507 131 285.9 $1,056$ $1,094$ (241) (156) (54.2) 366 (213) 271.4 (177) (642) (134) (175) 23.5 (730) (3) $(25,156.0)$ $(1,063)$ 50 Q1-22Q1-21Yoy $\Delta\%$Q4-21Q3-21QoQ $\Delta\%$20212019 $5,189$ $6,299$ (17.6) $5,309$ $6,138$ (13.5) $5,309$ $6,391$ $4,764$ $5,676$ (16.1) $4,870$ $5,803$ (16.1) $4,870$ $5,632$ $14,175$ $14,092$ 0.6 $13,712$ $13,967$ (1.8) $13,712$ $14,151$	1,6451,6370.52,0721,75518.07,1246,6995,73746139417.171751240.22,0251,7521,46128.124.134.629.228.426.125.537431120.149335439.31,39399575722.719.023.820.119.514.913.220999110.131521149.474047817312.76.115.212.010.47.13.047741215.764049329.91,9411,6501,31329.025.230.928.127.224.622.934019574.2507131285.91,0561,094587(241)(156)(54.2)366(213)271.4(177)(642)(740)(134)(175)23.5(730)(3)(25,156.0)(1,063)50(201) $5,189$ 6,299(17.6)5,3096,138(13.5)5,3096,3916,4154,7645,676(16.1)4,8705,803(16.1)4,8705,6326,14414,17514,0920.613,71213,967(1.8)13,71214,15111,621	1,6451,6370.52,0721,75518.07,1246,6995,7374,76246139417.171751240.22,0251,7521,4611,54328.124.134.629.228.426.125.532.437431120.149335439.31,39399575793222.719.023.820.119.514.913.219.620999110.131521149.474047817343212.76.115.212.010.47.13.09.147741215.764049329.91,9411,6501,3131,33429.025.230.928.127.224.622.928.034019574.2507131285.91,0561,094587298(241)(156)(54.2)366(213)271.4(177)(642)(740)(1,385)(134)(175)23.5(730)(3)(25.156.0)(1,063)50(201)1,261 Q1-22Q1-21YoY A%Q4-21Q3-21QoQ A%202120192018 5,1896,299(17.6)5,3096,138(13.5)5,3096,3916,4156,5144,7645,676(16.1)4,8705,803(16.1)4,8705,6326,1445,92014,	1,645 1,637 0.5 2,072 1,755 18.0 7,124 6,699 5,737 4,762 Revenue 461 394 17.1 717 512 40.2 2,025 1,752 1,461 1,543 Gross Profit 28.1 2.4.1 34.6 29.2 28.4 26.1 25.5 32.4 % margin 209 99 110.1 315 211 49.4 74.0 478 173 432 EBIDA 12.7 6.1 15.2 12.0 10.4 7.1 3.0 9.1 % margin 477 412 15.7 640 493 29.9 1,941 1,650 1,313 1,334 Profit Before Tax 29.0 25.2 30.9 28.1 27.2 24.6 22.9 28.0 % margin 340 195 74.2 507 131 285.9 1,056 1,094 587 298 Revenue Gross Profit % margin Operating Profit % margin Operating Profit % margin 1340 </td <td>1,645 1,637 0.5 2,072 1,755 18.0 7,124 6,699 5,737 4,762 Revenue 1,240 461 394 17.1 717 512 40.2 2,025 1,752 1,461 1,543 Gross Profit 370 28.1 24.1 34.6 2.9.2 2.84 26.1 25.5 32.4 % margin 29.9 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 341 22.7 19.0 23.8 20.1 19.5 14.9 13.2 19.6 % margin 27.5 209 99 110.1 315 211 49.4 740 478 173 432 EBITDA 432 12.7 6.1 15.2 12.0 10.4 7.1 3.0 9.1 % margin 248 29.0 25.2 30.9 28.1 27.2 24.6 22.9 28.0 % margin 20.0 340 195 74.2 507 <t< td=""><td>1,645 1,637 0.5 2,072 1,755 18.0 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 461 394 17.1 717 512 40.2 2,025 1,752 1,461 1,543 Gross Profit 370 339 28.1 24.1 34.6 29.2 28.4 26.1 25.5 32.4 % margin 29.9 25.1 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 34.1 300 22.7 19.0 23.8 20.1 19.5 14.9 13.2 19.6 % margin 27.5 22.2 209 99 110.1 315 211 49.4 740 4.78 173 432 EBITDA 432 389 12.7 6.1 15.2 72.0 10.47 7.1 3.0 9.1 % margin 24.8 151 29.0 25.2 30.9 28.1 27.2 24.6 22.9 28.0 <t< td=""><td>1,645 1,637 0.5 2,072 1,755 1,755 1,461 1,543 Gross Profit 370 339 9.2 28,1 24,1 34.6 29.2 28.4 26.1 25.5 32.4 % margin 29.9 25.1 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 34.1 300 13.4 22.7 19.0 23.8 20.1 19.5 14.9 13.2 19.6 * margin 27.5 22.2 209 99 110.1 315 211 49.4 740 478 17.3 432 EBITDA 432 389 11.1 12.7 6.1 15.2 12.0 10.4 7.1 3.0 9.1 * margin 348 288 4777 4.12 15.7 640 493 29.9 1,941 1,650 1,313 1,334 Profit Before Tax 248 151 64.4 29.0 25.2 30.9 28.1 27.2 24.6</td><td>1,645 1,637 0.5 2,072 1,755 18.0 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 (8.3) 1,696 26.1 394 17.1 717 512 4.02 2,025 1,752 1,461 1,543 Gross Profit 370 339 9.2 626 28.1 24.1 34.6 29.2 28.4 26.1 25.5 32.4 "morgin 29.9 25.1 36.9 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 341 300 13.4 499 22.7 6.1 15.2 12.0 10.4 7.1 3.0 9.1 "morgin 27.5 22.2 2.4 29.0 25.2 30.9 28.1 27.2 24.6 22.9 28.0 "morgin 34.8 28.8 36.0 477 412 15.7 640 493 29.9 1,941 1,650 1,313 1,334 Profit Before Tax 24.8 15</td><td>1,645 1,637 0.5 2,072 1,755 18.0 7,124 6,699 5,737 4,762 Revenue Revenue 1,240 1,352 (8.3) 1,696 1,388 461 394 17.1 717 512 402 2,025 1,752 1,461 1,543 Gross Profit 370 339 9.2 626 427 28.1 24.1 34.6 29.2 28.4 26.1 25.5 32.4 % margin 29.9 25.1 36.9 30.8 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 341 300 13.4 499 333 22.7 100 1315 211 49.4 740 473 173 432 EBIDA 432 389 11.1 611 461 12.7 6.1 15.2 1.020 1.04 7.1 3.0 9.1 % margin 34.8 28.8 36.0 33.2 29.0 25.2 30.9 28.1 27</td><td>1,645 1,637 0.5 2,072 1,755 180 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 (8.3) 1,696 1,388 22.1 28.1 24.1 34.6 29.2 28.4 26.1 25.5 32.4 % margin 29.9 25.1 36.9 30.8 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 341 300 13.4 499 333 49.8 22.7 19.0 23.8 20.1 19.5 14.9 13.2 19.6 % margin 27.5 22.2 29.4 24.0 209 99 10.1 315 211 49.4 740 478 17.3 432 EBITDA 432 389 11.1 611 461 32.6 12.7 6.1 15.2 7.0 13.4 77.1 30 9.1 % margin 24.8 151 64.4 405 26.9 50.4 29.0 25.2 30.9</td><td>1,645 1,637 0.5 2,072 1,755 1.80 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 (8.3) 1,695 1,388 22.1 5,792 461 394 17.1 717 512 402 2,025 1,752 1,461 1,543 Gross Profit 370 339 9.2 626 427 46.5 1,730 28.1 24.1 34.6 29.2 28.4 26.1 25.5 32.4 % margin 29.9 25.1 36.9 30.8 22.9 29.9 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 341 300 13.4 499 33.3 49.8 1,342 209 99 110.1 315 211 49.4 740 478 17.3 43.2 BBIDA 432 389 11.1 611 461 32.6 1.833 12.7 6.1 15.2 16.0 1.71 3.0 9.1 % margin</td><td>1,645 1,637 0.5 2,072 1,755 18.0 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 (8.3) 1,696 1,388 22.1 5,792 5,703 461 394 17.1 717 512 40.2 2,025 1,752 1,461 1,543 Gross Profit 370 339 9.2 626 427 46.5 1,730 1,594 28.1 24.1 34.6 29.2 28.4 2.61 25.5 32.4 *morgin 27.9 25.1 3.69 30.8 22.9 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.92 2.94 2.40 2.32 1.85 1.633 1.633 1.633 22.7 10.0 1.52 12.0 10.4 7.1 3.0 9.1 *morgin 2.42 2.82 3.60 3.32 3.1.033 1.633 1.633 1.633 1.633 1.633 1.633 1.633 1.633 1.633 1.633 <</td><td>1,645 1,637 0.5 2,072 1,755 180 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 (8.3) 1,696 1,388 22.1 5,792 5,703 4,736 461 394 17.1 717 512 40.2 2,025 1,752 1,461 1,543 Gross Profit 370 339 9.2 626 427 465 1,730 1,594 1,287 28.1 24.1 3.46 2.92 2.84 2.61 2.55 32.4 margin 2.99 2.51 36.9 30.8 2.99 2.79 2.72 775 783 22.7 19.0 2.3.8 20.1 19.5 14.9 13.2 19.6 % margin 27.5 2.22 2.94 24.0 2.32 1.85 1.65 209 99 11.01 315 211 4.94 740 4.78 173 3.9 1.5 % margin 3.8 2.88 31.0 3.1.7 2.86 3.1.7 2.86 3.1.7 2.86 3.1.294</td></t<></td></t<></td>	1,645 1,637 0.5 2,072 1,755 18.0 7,124 6,699 5,737 4,762 Revenue 1,240 461 394 17.1 717 512 40.2 2,025 1,752 1,461 1,543 Gross Profit 370 28.1 24.1 34.6 2.9.2 2.84 26.1 25.5 32.4 % margin 29.9 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 341 22.7 19.0 23.8 20.1 19.5 14.9 13.2 19.6 % margin 27.5 209 99 110.1 315 211 49.4 740 478 173 432 EBITDA 432 12.7 6.1 15.2 12.0 10.4 7.1 3.0 9.1 % margin 248 29.0 25.2 30.9 28.1 27.2 24.6 22.9 28.0 % margin 20.0 340 195 74.2 507 <t< td=""><td>1,645 1,637 0.5 2,072 1,755 18.0 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 461 394 17.1 717 512 40.2 2,025 1,752 1,461 1,543 Gross Profit 370 339 28.1 24.1 34.6 29.2 28.4 26.1 25.5 32.4 % margin 29.9 25.1 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 34.1 300 22.7 19.0 23.8 20.1 19.5 14.9 13.2 19.6 % margin 27.5 22.2 209 99 110.1 315 211 49.4 740 4.78 173 432 EBITDA 432 389 12.7 6.1 15.2 72.0 10.47 7.1 3.0 9.1 % margin 24.8 151 29.0 25.2 30.9 28.1 27.2 24.6 22.9 28.0 <t< td=""><td>1,645 1,637 0.5 2,072 1,755 1,755 1,461 1,543 Gross Profit 370 339 9.2 28,1 24,1 34.6 29.2 28.4 26.1 25.5 32.4 % margin 29.9 25.1 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 34.1 300 13.4 22.7 19.0 23.8 20.1 19.5 14.9 13.2 19.6 * margin 27.5 22.2 209 99 110.1 315 211 49.4 740 478 17.3 432 EBITDA 432 389 11.1 12.7 6.1 15.2 12.0 10.4 7.1 3.0 9.1 * margin 348 288 4777 4.12 15.7 640 493 29.9 1,941 1,650 1,313 1,334 Profit Before Tax 248 151 64.4 29.0 25.2 30.9 28.1 27.2 24.6</td><td>1,645 1,637 0.5 2,072 1,755 18.0 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 (8.3) 1,696 26.1 394 17.1 717 512 4.02 2,025 1,752 1,461 1,543 Gross Profit 370 339 9.2 626 28.1 24.1 34.6 29.2 28.4 26.1 25.5 32.4 "morgin 29.9 25.1 36.9 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 341 300 13.4 499 22.7 6.1 15.2 12.0 10.4 7.1 3.0 9.1 "morgin 27.5 22.2 2.4 29.0 25.2 30.9 28.1 27.2 24.6 22.9 28.0 "morgin 34.8 28.8 36.0 477 412 15.7 640 493 29.9 1,941 1,650 1,313 1,334 Profit Before Tax 24.8 15</td><td>1,645 1,637 0.5 2,072 1,755 18.0 7,124 6,699 5,737 4,762 Revenue Revenue 1,240 1,352 (8.3) 1,696 1,388 461 394 17.1 717 512 402 2,025 1,752 1,461 1,543 Gross Profit 370 339 9.2 626 427 28.1 24.1 34.6 29.2 28.4 26.1 25.5 32.4 % margin 29.9 25.1 36.9 30.8 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 341 300 13.4 499 333 22.7 100 1315 211 49.4 740 473 173 432 EBIDA 432 389 11.1 611 461 12.7 6.1 15.2 1.020 1.04 7.1 3.0 9.1 % margin 34.8 28.8 36.0 33.2 29.0 25.2 30.9 28.1 27</td><td>1,645 1,637 0.5 2,072 1,755 180 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 (8.3) 1,696 1,388 22.1 28.1 24.1 34.6 29.2 28.4 26.1 25.5 32.4 % margin 29.9 25.1 36.9 30.8 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 341 300 13.4 499 333 49.8 22.7 19.0 23.8 20.1 19.5 14.9 13.2 19.6 % margin 27.5 22.2 29.4 24.0 209 99 10.1 315 211 49.4 740 478 17.3 432 EBITDA 432 389 11.1 611 461 32.6 12.7 6.1 15.2 7.0 13.4 77.1 30 9.1 % margin 24.8 151 64.4 405 26.9 50.4 29.0 25.2 30.9</td><td>1,645 1,637 0.5 2,072 1,755 1.80 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 (8.3) 1,695 1,388 22.1 5,792 461 394 17.1 717 512 402 2,025 1,752 1,461 1,543 Gross Profit 370 339 9.2 626 427 46.5 1,730 28.1 24.1 34.6 29.2 28.4 26.1 25.5 32.4 % margin 29.9 25.1 36.9 30.8 22.9 29.9 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 341 300 13.4 499 33.3 49.8 1,342 209 99 110.1 315 211 49.4 740 478 17.3 43.2 BBIDA 432 389 11.1 611 461 32.6 1.833 12.7 6.1 15.2 16.0 1.71 3.0 9.1 % margin</td><td>1,645 1,637 0.5 2,072 1,755 18.0 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 (8.3) 1,696 1,388 22.1 5,792 5,703 461 394 17.1 717 512 40.2 2,025 1,752 1,461 1,543 Gross Profit 370 339 9.2 626 427 46.5 1,730 1,594 28.1 24.1 34.6 29.2 28.4 2.61 25.5 32.4 *morgin 27.9 25.1 3.69 30.8 22.9 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.92 2.94 2.40 2.32 1.85 1.633 1.633 1.633 22.7 10.0 1.52 12.0 10.4 7.1 3.0 9.1 *morgin 2.42 2.82 3.60 3.32 3.1.033 1.633 1.633 1.633 1.633 1.633 1.633 1.633 1.633 1.633 1.633 <</td><td>1,645 1,637 0.5 2,072 1,755 180 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 (8.3) 1,696 1,388 22.1 5,792 5,703 4,736 461 394 17.1 717 512 40.2 2,025 1,752 1,461 1,543 Gross Profit 370 339 9.2 626 427 465 1,730 1,594 1,287 28.1 24.1 3.46 2.92 2.84 2.61 2.55 32.4 margin 2.99 2.51 36.9 30.8 2.99 2.79 2.72 775 783 22.7 19.0 2.3.8 20.1 19.5 14.9 13.2 19.6 % margin 27.5 2.22 2.94 24.0 2.32 1.85 1.65 209 99 11.01 315 211 4.94 740 4.78 173 3.9 1.5 % margin 3.8 2.88 31.0 3.1.7 2.86 3.1.7 2.86 3.1.7 2.86 3.1.294</td></t<></td></t<>	1,645 1,637 0.5 2,072 1,755 18.0 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 461 394 17.1 717 512 40.2 2,025 1,752 1,461 1,543 Gross Profit 370 339 28.1 24.1 34.6 29.2 28.4 26.1 25.5 32.4 % margin 29.9 25.1 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 34.1 300 22.7 19.0 23.8 20.1 19.5 14.9 13.2 19.6 % margin 27.5 22.2 209 99 110.1 315 211 49.4 740 4.78 173 432 EBITDA 432 389 12.7 6.1 15.2 72.0 10.47 7.1 3.0 9.1 % margin 24.8 151 29.0 25.2 30.9 28.1 27.2 24.6 22.9 28.0 <t< td=""><td>1,645 1,637 0.5 2,072 1,755 1,755 1,461 1,543 Gross Profit 370 339 9.2 28,1 24,1 34.6 29.2 28.4 26.1 25.5 32.4 % margin 29.9 25.1 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 34.1 300 13.4 22.7 19.0 23.8 20.1 19.5 14.9 13.2 19.6 * margin 27.5 22.2 209 99 110.1 315 211 49.4 740 478 17.3 432 EBITDA 432 389 11.1 12.7 6.1 15.2 12.0 10.4 7.1 3.0 9.1 * margin 348 288 4777 4.12 15.7 640 493 29.9 1,941 1,650 1,313 1,334 Profit Before Tax 248 151 64.4 29.0 25.2 30.9 28.1 27.2 24.6</td><td>1,645 1,637 0.5 2,072 1,755 18.0 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 (8.3) 1,696 26.1 394 17.1 717 512 4.02 2,025 1,752 1,461 1,543 Gross Profit 370 339 9.2 626 28.1 24.1 34.6 29.2 28.4 26.1 25.5 32.4 "morgin 29.9 25.1 36.9 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 341 300 13.4 499 22.7 6.1 15.2 12.0 10.4 7.1 3.0 9.1 "morgin 27.5 22.2 2.4 29.0 25.2 30.9 28.1 27.2 24.6 22.9 28.0 "morgin 34.8 28.8 36.0 477 412 15.7 640 493 29.9 1,941 1,650 1,313 1,334 Profit Before Tax 24.8 15</td><td>1,645 1,637 0.5 2,072 1,755 18.0 7,124 6,699 5,737 4,762 Revenue Revenue 1,240 1,352 (8.3) 1,696 1,388 461 394 17.1 717 512 402 2,025 1,752 1,461 1,543 Gross Profit 370 339 9.2 626 427 28.1 24.1 34.6 29.2 28.4 26.1 25.5 32.4 % margin 29.9 25.1 36.9 30.8 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 341 300 13.4 499 333 22.7 100 1315 211 49.4 740 473 173 432 EBIDA 432 389 11.1 611 461 12.7 6.1 15.2 1.020 1.04 7.1 3.0 9.1 % margin 34.8 28.8 36.0 33.2 29.0 25.2 30.9 28.1 27</td><td>1,645 1,637 0.5 2,072 1,755 180 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 (8.3) 1,696 1,388 22.1 28.1 24.1 34.6 29.2 28.4 26.1 25.5 32.4 % margin 29.9 25.1 36.9 30.8 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 341 300 13.4 499 333 49.8 22.7 19.0 23.8 20.1 19.5 14.9 13.2 19.6 % margin 27.5 22.2 29.4 24.0 209 99 10.1 315 211 49.4 740 478 17.3 432 EBITDA 432 389 11.1 611 461 32.6 12.7 6.1 15.2 7.0 13.4 77.1 30 9.1 % margin 24.8 151 64.4 405 26.9 50.4 29.0 25.2 30.9</td><td>1,645 1,637 0.5 2,072 1,755 1.80 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 (8.3) 1,695 1,388 22.1 5,792 461 394 17.1 717 512 402 2,025 1,752 1,461 1,543 Gross Profit 370 339 9.2 626 427 46.5 1,730 28.1 24.1 34.6 29.2 28.4 26.1 25.5 32.4 % margin 29.9 25.1 36.9 30.8 22.9 29.9 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 341 300 13.4 499 33.3 49.8 1,342 209 99 110.1 315 211 49.4 740 478 17.3 43.2 BBIDA 432 389 11.1 611 461 32.6 1.833 12.7 6.1 15.2 16.0 1.71 3.0 9.1 % margin</td><td>1,645 1,637 0.5 2,072 1,755 18.0 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 (8.3) 1,696 1,388 22.1 5,792 5,703 461 394 17.1 717 512 40.2 2,025 1,752 1,461 1,543 Gross Profit 370 339 9.2 626 427 46.5 1,730 1,594 28.1 24.1 34.6 29.2 28.4 2.61 25.5 32.4 *morgin 27.9 25.1 3.69 30.8 22.9 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.92 2.94 2.40 2.32 1.85 1.633 1.633 1.633 22.7 10.0 1.52 12.0 10.4 7.1 3.0 9.1 *morgin 2.42 2.82 3.60 3.32 3.1.033 1.633 1.633 1.633 1.633 1.633 1.633 1.633 1.633 1.633 1.633 <</td><td>1,645 1,637 0.5 2,072 1,755 180 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 (8.3) 1,696 1,388 22.1 5,792 5,703 4,736 461 394 17.1 717 512 40.2 2,025 1,752 1,461 1,543 Gross Profit 370 339 9.2 626 427 465 1,730 1,594 1,287 28.1 24.1 3.46 2.92 2.84 2.61 2.55 32.4 margin 2.99 2.51 36.9 30.8 2.99 2.79 2.72 775 783 22.7 19.0 2.3.8 20.1 19.5 14.9 13.2 19.6 % margin 27.5 2.22 2.94 24.0 2.32 1.85 1.65 209 99 11.01 315 211 4.94 740 4.78 173 3.9 1.5 % margin 3.8 2.88 31.0 3.1.7 2.86 3.1.7 2.86 3.1.7 2.86 3.1.294</td></t<>	1,645 1,637 0.5 2,072 1,755 1,755 1,461 1,543 Gross Profit 370 339 9.2 28,1 24,1 34.6 29.2 28.4 26.1 25.5 32.4 % margin 29.9 25.1 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 34.1 300 13.4 22.7 19.0 23.8 20.1 19.5 14.9 13.2 19.6 * margin 27.5 22.2 209 99 110.1 315 211 49.4 740 478 17.3 432 EBITDA 432 389 11.1 12.7 6.1 15.2 12.0 10.4 7.1 3.0 9.1 * margin 348 288 4777 4.12 15.7 640 493 29.9 1,941 1,650 1,313 1,334 Profit Before Tax 248 151 64.4 29.0 25.2 30.9 28.1 27.2 24.6	1,645 1,637 0.5 2,072 1,755 18.0 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 (8.3) 1,696 26.1 394 17.1 717 512 4.02 2,025 1,752 1,461 1,543 Gross Profit 370 339 9.2 626 28.1 24.1 34.6 29.2 28.4 26.1 25.5 32.4 "morgin 29.9 25.1 36.9 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 341 300 13.4 499 22.7 6.1 15.2 12.0 10.4 7.1 3.0 9.1 "morgin 27.5 22.2 2.4 29.0 25.2 30.9 28.1 27.2 24.6 22.9 28.0 "morgin 34.8 28.8 36.0 477 412 15.7 640 493 29.9 1,941 1,650 1,313 1,334 Profit Before Tax 24.8 15	1,645 1,637 0.5 2,072 1,755 18.0 7,124 6,699 5,737 4,762 Revenue Revenue 1,240 1,352 (8.3) 1,696 1,388 461 394 17.1 717 512 402 2,025 1,752 1,461 1,543 Gross Profit 370 339 9.2 626 427 28.1 24.1 34.6 29.2 28.4 26.1 25.5 32.4 % margin 29.9 25.1 36.9 30.8 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 341 300 13.4 499 333 22.7 100 1315 211 49.4 740 473 173 432 EBIDA 432 389 11.1 611 461 12.7 6.1 15.2 1.020 1.04 7.1 3.0 9.1 % margin 34.8 28.8 36.0 33.2 29.0 25.2 30.9 28.1 27	1,645 1,637 0.5 2,072 1,755 180 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 (8.3) 1,696 1,388 22.1 28.1 24.1 34.6 29.2 28.4 26.1 25.5 32.4 % margin 29.9 25.1 36.9 30.8 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 341 300 13.4 499 333 49.8 22.7 19.0 23.8 20.1 19.5 14.9 13.2 19.6 % margin 27.5 22.2 29.4 24.0 209 99 10.1 315 211 49.4 740 478 17.3 432 EBITDA 432 389 11.1 611 461 32.6 12.7 6.1 15.2 7.0 13.4 77.1 30 9.1 % margin 24.8 151 64.4 405 26.9 50.4 29.0 25.2 30.9	1,645 1,637 0.5 2,072 1,755 1.80 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 (8.3) 1,695 1,388 22.1 5,792 461 394 17.1 717 512 402 2,025 1,752 1,461 1,543 Gross Profit 370 339 9.2 626 427 46.5 1,730 28.1 24.1 34.6 29.2 28.4 26.1 25.5 32.4 % margin 29.9 25.1 36.9 30.8 22.9 29.9 374 311 20.1 493 354 39.3 1,393 995 757 932 Operating Profit 341 300 13.4 499 33.3 49.8 1,342 209 99 110.1 315 211 49.4 740 478 17.3 43.2 BBIDA 432 389 11.1 611 461 32.6 1.833 12.7 6.1 15.2 16.0 1.71 3.0 9.1 % margin	1,645 1,637 0.5 2,072 1,755 18.0 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 (8.3) 1,696 1,388 22.1 5,792 5,703 461 394 17.1 717 512 40.2 2,025 1,752 1,461 1,543 Gross Profit 370 339 9.2 626 427 46.5 1,730 1,594 28.1 24.1 34.6 29.2 28.4 2.61 25.5 32.4 *morgin 27.9 25.1 3.69 30.8 22.9 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.99 2.92 2.94 2.40 2.32 1.85 1.633 1.633 1.633 22.7 10.0 1.52 12.0 10.4 7.1 3.0 9.1 *morgin 2.42 2.82 3.60 3.32 3.1.033 1.633 1.633 1.633 1.633 1.633 1.633 1.633 1.633 1.633 1.633 <	1,645 1,637 0.5 2,072 1,755 180 7,124 6,699 5,737 4,762 Revenue 1,240 1,352 (8.3) 1,696 1,388 22.1 5,792 5,703 4,736 461 394 17.1 717 512 40.2 2,025 1,752 1,461 1,543 Gross Profit 370 339 9.2 626 427 465 1,730 1,594 1,287 28.1 24.1 3.46 2.92 2.84 2.61 2.55 32.4 margin 2.99 2.51 36.9 30.8 2.99 2.79 2.72 775 783 22.7 19.0 2.3.8 20.1 19.5 14.9 13.2 19.6 % margin 27.5 2.22 2.94 24.0 2.32 1.85 1.65 209 99 11.01 315 211 4.94 740 4.78 173 3.9 1.5 % margin 3.8 2.88 31.0 3.1.7 2.86 3.1.7 2.86 3.1.7 2.86 3.1.294

Annual financial statements are audited by Siddharta & Widjaja, Registered Public Accountants a Member Firm of KPMG International

DISCLAIMER

This presentation may contain forward-looking statements that involve risks and uncertainties. Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements as a result of a number of risks. uncertainties and assumptions. Although the Company believes that such forward-looking statements are based on reasonable assumptions, it can give no assurance that such expectations will be met. You are cautioned not to place undue reliance on these forward looking statements, which are based on the current view of the management on future events. Unless otherwise stated, the Company is the source for all data contained in this presentation. Such data is provided as at the date of this presentation and is subject to change without notice. No reliance may be placed for any purposes whatsoever on the information contained in this presentation, or any other material discussed at the presentation, or on the completeness, accuracy or fairness thereof. The information in this presentation has not been independently verified. No representation, warranty, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information and opinions in this presentation. None of the Company or any of its agents or advisers, or any of their respective affiliates, advisers or representatives, undertake to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise and none of them shall have any liability (in negligence or otherwise) for any loss howsoever arising from any use of this presentation or its contents or otherwise arising in connection with this presentation. This presentation also contains certain statistical data and analyses which have been prepared by the Company and/or other sources. Numerous assumptions were used in preparing the Statistical Information, which assumptions may or may not appear herein. As such, no assurance can be given as to the Statistical Information accuracy, appropriateness or completeness in any particular context, nor as to whether the Statistical Information and/or the assumptions upon which they are based reflect present market conditions or future market performance.

