



DSNG

www.dsn.co.id





DSNG MILESTONE

ESTABLISHED IN 1980. DSN IS A GROWING, GREEN PRODUCER OF PALM OIL & WOOD PRODUCTS FOR **GLOBAL MARKET**

First planting of oil

palms in East

1997

Kalimantan



9M 2021

Groundbreaking of 2nd Bio-CNG Plant in March

with capacity:

1.7MW Electricity

540m³ Biomethane Gas

DSNG to develop solar power plant in Wood Plant

In June 2021, DSNG has appointed a solar panel service provider to develop a solar power plant utilizing the Norwegian technology

DSNG to Support Vaccination Program

In June 2021, DSNG presented some medical equipment to the Cakung Subdistrict Health Center

DSNG officially kicks off its **Journey for Climate Actions**

On 22 September 2021, DSNG assigned two global consultants specializing in emission reduction projects and climate actions to begin its Greenhouse Gas (GHG) Emission Scoping and Climate Risk Assessment.

SEPTEMBER

Signed a 10yrs loan facility of

USD 30mn from Stichting

andgreen.fund ("&Green")

1st Bio-CNG Plant with capacity of 1.2MW Electricity & 280 m3/hr Bio-Methane Gas

Raised Rp 451bn from Its first

Successfully refinanced some channeling loans to plasma of IDR 202bn in Sept 2020

OCTOBER

APRIL

JULY

bond issuance

JV with Erex Ltd Japan to run a Biomass project & to provide LT committed supply of Palm Kernel Shells for Erex's Power Plants in Japan

NOVEMBER

A Strategic investment in Verdant Bioscience to develop high yielding conventional seed & clonal seed/semi-clonal palm oil seed

Starting wood processing business

1983



PLANTATION PROFILE

OUR ESTATE IN EAST KALIMANTAN ACCOUNTED TO 56% OF TOTAL PLANTED AREA IS A CONTIGOUS BLOCK & **NEARLY THE SIZE OF SINGAPORE**

15.1K Ha Planted

1 CPO Mill

Total Planted



112.6K Planted

15 Estates

570 Tons/hr FFB

Tons/hr

10 CPO Mills



400 Tons/day

1 PKO Mill

1.2 MW Electricity

Bio-MethaneGas

1 Bio-CNG Plant +1



+5 in the pipeline for the next 2 years

90K Tons Capacity

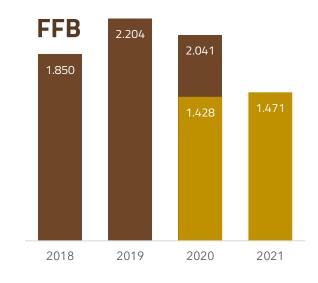
45 Storage Tanks

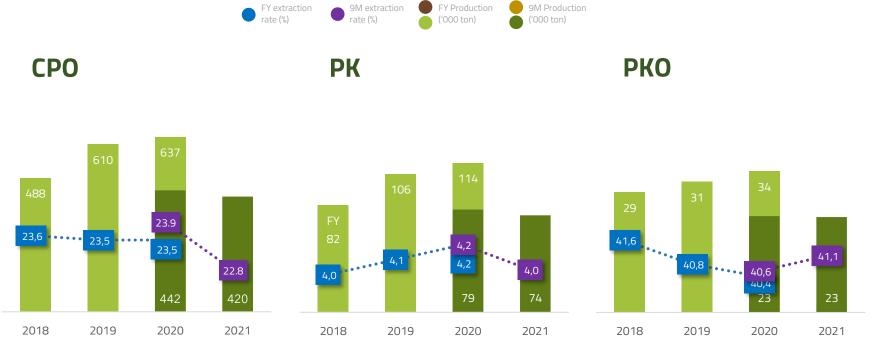
3 Locations

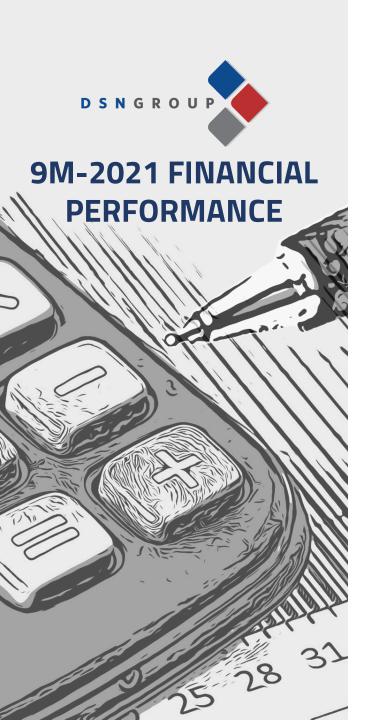


Production

Against last year, the nucleus and plasma's FFB production was higher by 3%. However, due to less external FFB purchase and combined with lower than usual OER, our CPO production in 9M21 declined by 5%.

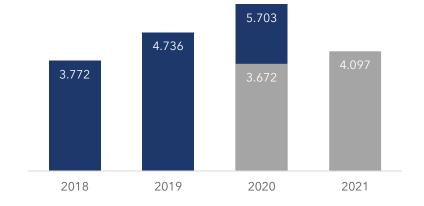


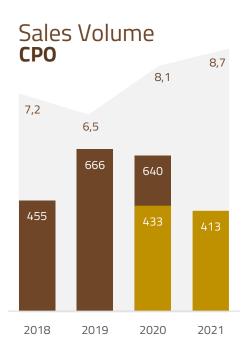


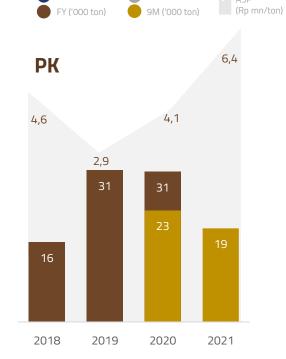


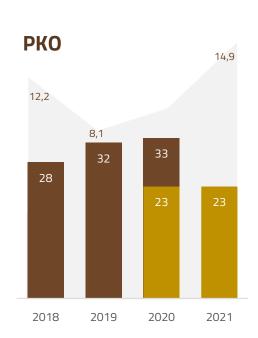
Palm Oil Revenue

DSNG generated sales revenue from the palm oil segment of Rp 4.1 trillion, 12% higher than 2020. Palm oil contributed around 81% of total sales of Rp 5.1 trillion.









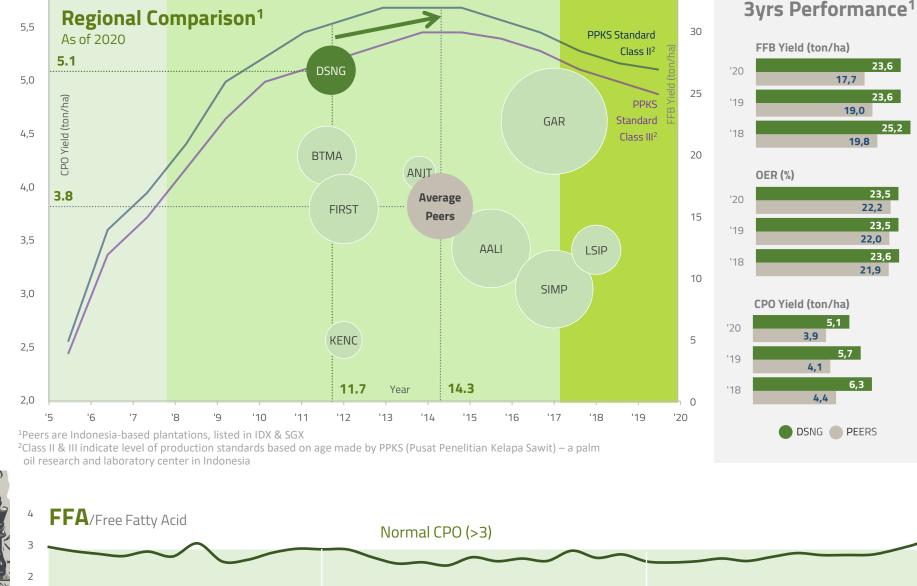


6,0

Young Mature

COMPETITIVE ADVANTAGES

WE CONSISTENTLY DEMONSTRATED OUR PROVEN **OPERATIONAL EXCELLENCE BY ACHIEVING SUPERIOR** PERFORMANCE AGAINST **PEERS**



Prime Mature

35

23,6

23,6

23,5

25,2







CASHCOST

DSNG ALWAYS STRIVES
FOR THE BEST
PERFORMANCE BY
CONDUCTING
EFFICIENT OPERATION

FY	2020	2019	2018
CPO Sales ('000 ton)	640.4	666.0	454.9
Cash Cost (IDR bn)			
Fertilizer	440.8	445.6	304.6
Labor	891.5	939.2	605.8
Others	287.0	345.2	275.1
FFB Purchased	1,817.4	1,045.6	654.6
CPO Purchased		23.9	112.7
Milling	138.7	159.6	155.2
Total cash cost	3,575.3	2,959.2	2,108.0
Cost as a % of total			
Fertilizer	12.3%	15.1%	14.4%
Labor	24.9%	31.7%	28.7%
Others	8.0%	11.7%	13.1%
FFB Purchased	50.8%	35.3%	31.1%
CPO Purchased	0.0%	0.8%	5.3%
Milling	3.9%	5.4%	7.4%
Cash cost exclude 3rd Party F	FB (IDR m	n & USD) -	Nucleus
IDR/ton CPO	4.24	3.93	3.79
USD/ton CPO	301	283	262
Avg IDR/USD Rate	14,105	13,901	14,481





COMMITMENT TO SUSTAINABILITY

DSNG RESPECTS SOCIETY, ENVIRONMENT, AND SOCIAL RESPONSIBILITIES TO ALL STAKEHOLDERS

27,000HA PLASMA

Approx. 32% of Nucleus area

more than
200 LOCAL PARTNERS
13,000 SMALLHOLDERS

Involved in emporwerment program (Transportation, Contruction, Infrastructure, etc)

4 CREDIT UNIONS





EDUCATION

- 1 Kindergarten
- 1 Elementary School | 1 Junior High School
- 5 Learning Centers

RELIGION

Mosques & Churchs

HEALTH FACILITIES

1 Main Clinic with 16 supporting clinics

ENVIRONMENTAL

GREEN CERTIFICATION













BIOCNG



BIOMASS



SUSTAINABILITY JOURNEY

1st BIO-CNG **Commissioning**

2020

Commissioned 1st Bio-CNG Plant with capacity of 1.2MW Electricity & 280 m3/hr Bio-Methane Gas

September October

DSNG COMMITS TO ENVIRONMENTALLY FRIENDLY & SUSTAINABLE TOWARDS

NET ZERO CARBON **ASPIRATION**

Enhanced Planting Procedures

- No deforestation footprint by not developing on:
 - High carbon stock (HCS)
 - High conservation value (HCV) forests
 - · Peat lands of any depth
 - Continuous yield improvement
 - Zero burning policy in new planting Ensure free, prior and informed
 - consent for indigenous and local
 - Comply with all relevant laws and National Interpretation of RSPO Principles and Criteria

Sustainable Practices for Existing plantations

- Zero waste policy by recycling the mill's wastes
- Precise dosage in fertilizer application planning to minimize risk of pollution Integrated pest management
- by deploying biological controls to minimize and mitigate the impact of chemical pesticides

Joint Ventures with:



2020

Japan

Established a IV with Erex Ltd Japan to run a Biomass project & to provide LT committed supply of Palm Kernel Shells for Erex's Power Plants in Japan



A Strategic investment in Verdant Bioscience to develop high yielding conventional seed & clonal seed/semi-clonal palm oil seed

Sustainability Advisory Board

January

2021

DSNG has established the SAB, led by Datuk Darel Webber, the former CEO of RSPO together with Board Member, Michael Schlup of the Sail Venture, an expert on climate change and carbon financing mechanism as independent members. 1 BioCNG Plant

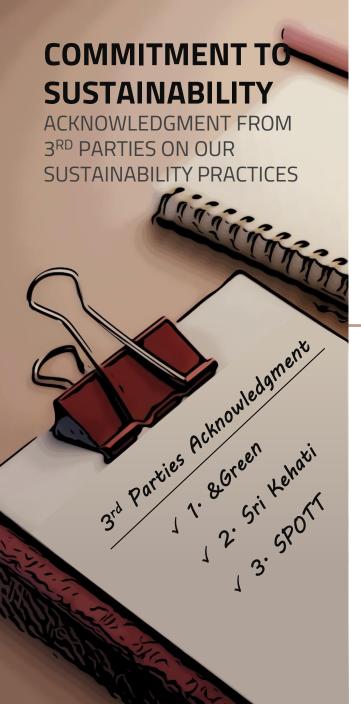
under construction (groundbreaking in Q1-2021)

5 BioCNG Plants in the pipeline for the next 2 years

DSNG has appointed a solar panel service **provider** to develop a solar power plant utilizing the Norwegian technology in Wood Plant

DSNG officially kicks off its Journey for Climate Actions. On 22 September 2021, DSNG assigned two global consultants specializing in emission reduction projects and climate actions to begin its Greenhouse Gas (GHG) Emission Scoping and Climate Risk Assessment.

More sustainability initiatives & projects to established the achievement of Net Zero Carbon Aspiration





The first ever Palm Oil Company being granted a green fund in April 2020

USD 30mn 10 years

The Contributors











Unilever

Norway's International Climate & Forest Initiative Global Environment Facility Mobilising Finance for Forest (FMO) Ford Foundation

https://www.andgreen.fund



KEHATI

For period : December 20 – November 21

Inclusion of DSNG:IJ Stock in the SRI KEHATI Index since 24 November 2020

SRI KEHATI measures the stock price performance of 25 listed companies, selected by KEHATI Foundation, that have good performance in encouraging sustainable businesses, as well as having an awareness of the environment, social, and good Corporate governance or called Sustainable and Responsible Investment (SRI).

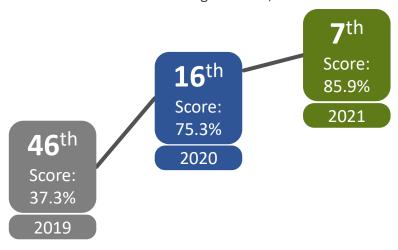
SRI-KEHATI is a jointly-developed index between the Indonesian Stock Exchange and the Indonesian Biodiversity Foundation (KEHATI Foundation)

https://www.kehati.or.id/



2021 Ranking 7th World Wide

In SPOTT Annual Report 2020, DSNG was ranked 7th out of 100 nominations with a total scoring of 85.9%,



https://www.spott.org/palm-oil/



WOOD **PRODUCTS**

DSNG ALSO MANUFACTURE WOOD PRODUCTS, WHICH IS THE LEGACY BUSINESS OF DSNG





Comply with International Environmental Standards

We comply with numerous international environmental standards, and seek to ensure that all logs and sawn timber purchased for our operations are sourced from sustainable forest resources













	OPERATIONAL Sales Volume ('000)	9M-21	9M-20	ΥοΥ Δ%	Q3-21	Q2-21	QoQ Δ%	2020	2019	YoY Δ%
	Panel (m3)	79.7	64.0	24.5	27.8	25.7	7.9	86.2	96.6	(10.8)
	Engineered floors (m2)	843.5	660.5	27.7	319.3	269.2	18.6	986.6	931.7	5.9
	ASP (IDR mn)									
	Panel (/m3)	6.0	5.9	2.3	6.2	6.0	2.4	5.8	5.9	(1.8)
Panel	Engineered floors (/m2)	0.4	0.4	5.3	0.4	0.4	6.9	0.4	0.4	1.1
	FINANCIAL	9M-21	9M-20	ΥοΥ Δ%	Q3-21	Q2-21	QoQ Δ%	2020	2019	ΥοΥ Δ%
	FINANCIAL Revenue	9M-21 956	9M-20 709	YoY Δ% 34.9	Q3-21 367	Q2-21 304		2020 996	2019 1,001	YoY Δ% (0.5)
							20.8			
	Revenue	956	709 108	34.9	367	304	20.8 34.2	996	1,001	(0.5)
	Revenue Gross Profit	956 203	709 108	34.9 87.1	367 85	304 63	20.8 34.2 0%	996 158	1,001 173	(0.5) (9.0)
	Revenue Gross Profit <i>% margin</i>	956 203 <i>21.2</i>	709 108 <i>15.3</i>	34.9 87.1 0%	367 85 <i>23.1</i>	304 63 <i>20.8</i>	20.8 34.2 0% (8.0)	996 158 <i>15.9</i>	1,001 173 <i>17.3</i>	(0.5) (9.0) 0%
	Revenue Gross Profit <i>% margin</i> Operating Profit	956 203 <i>21.2</i> 130	709 108 <i>15.3</i> 23	34.9 87.1 0% 472.4	367 85 <i>23.1</i> 48	304 63 <i>20.8</i> 52	20.8 34.2 0% (8.0)	996 158 <i>15.9</i> 29	1,001 173 <i>17.3</i> 64	(0.5) (9.0) 0% (54.4)
	Revenue Gross Profit <i>% margin</i> Operating Profit <i>% margin</i>	956 203 <i>21.2</i> 130 <i>13.6</i>	709 108 <i>15.3</i> 23 <i>3.2</i>	34.9 87.1 0% 472.4 0%	367 85 <i>23.1</i> 48 <i>13.1</i>	304 63 <i>20.8</i> 52 <i>17.2</i>	20.8 34.2 0% (8.0) 0% 18.4	996 158 <i>15.9</i> 29 <i>2.9</i>	1,001 173 <i>17.3</i> 64 <i>6.4</i>	(0.5) (9.0) 0% (54.4) 0%
	Revenue Gross Profit <i>% margin</i> Operating Profit <i>% margin</i> EBITDA	956 203 <i>21.2</i> 130 <i>13.6</i> 150	709 108 <i>15.3</i> 23 <i>3.2</i> 76	34.9 87.1 0% 472.4 0% 96.1	367 85 <i>23.1</i> 48 <i>13.1</i> 59	304 63 <i>20.8</i> 52 <i>17.2</i> 50	20.8 34.2 0% (8.0) 0% 18.4	996 158 <i>15.9</i> 29 <i>2.9</i> 109	1,001 173 <i>17.3</i> 64 <i>6.4</i> 107	(0.5) (9.0) 0% (54.4) 0% 1.0



OPERATIONAL SUMMARY

Palm Oil Products

Planted Land ('000 ha) Nucleus Plasma FFB Production ('000 t) Nucleus Plasma FFB Yield (t/ha)	9M-21 112.6 84.5 28.0 1,471.0 1,185.0 286.1	9M-20 112.4 84.6 27.9 1,428.1 1,169.2 259.0	YoY Δ% 0.2 (0.1) 0.4 3.0 1.4 10.5	Q3-21 112.6 84.5 28.0 470.9 378.7 92.2	Q2-21 (112.6 84.5 28.0 514.9 412.0 102.9	QoQ Δ% 0.0 0.0 0.0 (8.5) (8.1) (10.4)	2020 112.6 84.5 28.0 2,041.1 1,675.9 365.2	2019 112.4 84.6 27.9 2,204.3 1,864.9 339.5	YoY Δ% 0.1 (0.0) 0.5 (7.4) (10.1) 7.6
Nucleus	14.9	14.6	2.1	4.8	5.2	(8.1)	21.1	23.6	(10.8)
Plasma	12.3	11.2	10.0	4.0	4.4	(10.6)	15.7	14.8	6.0
Mills Production ('000 t) FFB Processed Crude Palm Oil (CPO) Palm Kernel (PK) Palm Kernel Oil (PKO)	1,839.1	1,854.2	(0.8)	568.0	629.1	(9.7)	2,711.4	2,597.1	4.4
	419.9	442.5	(5.1)	132.0	144.2	(8.5)	636.9	610.0	4.4
	74.2	78.5	(5.5)	23.6	25.2	(6.5)	114.3	105.8	8.0
	23.0	23.2	(1.0)	7.4	8.5	(13.3)	34.0	31.5	8.2
Yields (%) Palm Oil (OER) Palm Kernel (KER) Free Fatty Acid (FFA)	22.8	23.9	(4.5)	23.2	22.9	1.4	23.5	23.5	0.0
	4.0	4.2	(4.0)	4.2	4.0	4.3	4.2	4.1	3.5
	3.18	2.64	20.3	3.15	4.01	(21.4)	2.76	2.67	3.4
Sales Volume ('000 t) Crude Palm Oil (CPO) Palm Kernel (PK) Palm Kernel Oil (PKO)	412.5	433.5	(4.8)	133.7	143.6	(6.9)	640.4	666.0	(3.8)
	19.2	22.9	(16.1)	6.2	6.1	1.7	30.9	31.2	(0.8)
	23.0	23.0	(0.0)	7.0	8.0	(12.5)	33.0	32.0	3.1
ASP (IDR mn/ton) Crude Palm Oil (CPO) Palm Kernel (PK) Palm Kernel Oil (PKO)	8.67 6.38 14.86	7.70 3.85 9.17	12.6 65.7 62.0	9.17 6.23 13.90	8.18 6.63 16.00	12.1 (6.1) (13.1)	8.14 4.06 9.77	6.48 2.93 8.10	25.7 38.6 20.6

Wood Products

vvood i roddets									
5 W (1000)	9M-21	9M-20	ΥοΥ Δ%	Q3-21	Q2-21 (QoQ Δ%	2020	2019	ΥοΥ Δ%
Sales Volume ('000) Panel (m3) Engineered floors (m2)	79.7	64.0	24.5	27.8	25.7	7.9	86.2	96.6	(10.8)
	843.5	660.5	27.7	319.3	269.2	18.6	986.6	931.7	5.9
ASP (IDR mn) Panel (/m3) Engineered floors (/m2)	6.0	5.9	2.3	6.2	6.0	2.4	5.8	5.9	(1.8)
	0.4	0.4	5.3	0.4	0.4	6.9	0.4	0.4	1.1



Consolidated

Profit & Loss Revenue Gross Profit % margin Operat. Profit % margin Net Profit % margin EBITDA % margin	9M-21 5,053 1,307 25.9 900 17.8 424 8.4 1,301 25.8	9M-20 4,381 984 22.5 530 12.1 162 3.7 947 21.6	YoY Δ% 15.3 32.8 69.9 162.0 37.4	Q3-21 1,755 512 29.2 354 20.1 211 12.0 493 28.1	Q2-21 1,661 401 24.2 235 14.2 114 6.9 396 23.9	QoQ Δ% 5.7 27.5 50.3 85.4 24.2	2020 6,699 1,752 26.1 995 14.9 478 7.1 1,650 24.6	2019 5,737 1,461 25.5 757 13.2 178 3.1 1,313	YoY Δ% 16.8 19.9 31.5 168.4 25.7
Cashflow Statement Cash from Operation Cash from Investing Cash from Financing	549 (543) (333)	515 (333) (117)	6.6 (63.2) (185.4)	132 (214) (3)	222 (173) (156)	(40.7) 23.4 (98.2)	1,094 (642) 50	587 (740) (201)	86.4 13.2 125.0
Financial Position Total debt Net debt Total Asset Total Equity Debt/equity Net debt/equity Net debt/EBITDA	6,138 5,803 13,967 6,525 0.9x 0.9x 2.9x	6,362 5,984 11,674 3,838 1.7x 1.6x 4.2x	(3.5) (3.0) 19.6 70.0	6,138 5,803 13,967 6,525 0.9x 0.9x 2.9x	6,327 5,754 14,052 6,314 1.0x 0.9x 3.3x		6,391 5,632 14,151 6,231 1.0x 0.9x 3.4x	6,415 6,144 11,621 3,732 1.7x 1.6x 4.7x	(0.4) (8.3) 21.8 67.0

Segmented

Palm Oil	9M-21	9M-20	ΥοΥ Δ%	Q3-21	Q2-21	ΥοΥ Δ%	2020	2019	ΥοΥ Δ%
Revenue	4,097	3,672	11.6	1,388	1,357	2.3	5,703	4,736	20.4
Gross Profit	1,104	876	26.1	427	338	26.3	1,594	1,287	23.8
% margin	27.0	23.9		30.8	24.9		27.9	27.2	
Operating Profit	843	575	46.8	331	212	56.4	1,057	783	35.1
% margin	20.6	15.6		23.9	15.6		18.5	16.5	
EBITDA	1,223	938	30.4	459	375	22.3	1,633	1,294	26.1
% margin	29.8	25.5		33.0	27.6		28.6	27.3	
Profit Before Tax	540	307	75.8	267	123	118.0	783	317	147.2
% margin	13.2	8.4		19.2	9.0		13.7	6.7	
Wood	9M-21	9M-20	ΥοΥ Δ%	Q3-21	Q2-21	ΥοΥ Δ%	2020	2019	ΥοΥ Δ%
Wood Revenue			YoY Δ% 34.9	Q3-21 367					
	9M-21 956 203	9M-20 709 108		•	Q2-21 304 63	YoY Δ% 20.8 34.2	2020 996 158	2019 1,001 173	(0.5)
Revenue	956	709	34.9	367	304	20.8	996	1,001	
Revenue Gross Profit % margin	956 203	709 108	34.9	367 85	304 63	20.8	996 158	1,001 173	(0.5)
Revenue Gross Profit	956 203 21.2	709 108 <i>15.3</i>	34.9 87.1	367 85 23.1	304 63 20.8	20.8 34.2	996 158 <i>15.9</i>	1,001 173 <i>17.3</i>	(0.5) (9.0)
Revenue Gross Profit % margin Operating Profit	956 203 <i>21.2</i> 130	709 108 <i>15.3</i> 23	34.9 87.1	367 85 <i>23.1</i> 48	304 63 <i>20.8</i> 52	20.8 34.2	996 158 <i>15.9</i> 29	1,001 173 <i>17.3</i> 64	(0.5) (9.0)
Revenue Gross Profit % margin Operating Profit % margin	956 203 <i>21.2</i> 130 <i>13.6</i>	709 108 <i>15.3</i> 23 <i>3.2</i>	34.9 87.1 472.4	367 85 23.1 48 13.1	304 63 20.8 52 17.2	20.8 34.2 (8.0)	996 158 <i>15.9</i> 29 <i>2.9</i>	1,001 173 17.3 64 6.4	(0.5) (9.0) (54.4)
Revenue Gross Profit % margin Operating Profit % margin EBITDA	956 203 21.2 130 13.6 150	709 108 <i>15.3</i> 23 <i>3.2</i> 76	34.9 87.1 472.4	367 85 23.1 48 13.1 59	304 63 20.8 52 17.2 50	20.8 34.2 (8.0)	996 158 <i>15.9</i> 29 <i>2.9</i> 109	1,001 173 17.3 64 6.4 107	(0.5) (9.0) (54.4)

Annual financial statements are audited by Siddharta & Widjaja, Registered Public Accountants a Member Firm of KPMG International



DISCLAIMER

This presentation may contain forward-looking statements that involve risks and uncertainties. Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements as a result of a number of risks, uncertainties and assumptions. Although the Company believes that such forward-looking statements are based on reasonable assumptions, it can give no assurance that such expectations will be met. You are cautioned not to place undue reliance on these forward looking statements, which are based on the current view of the management on future events. Unless otherwise stated, the Company is the source for all data contained in this presentation. Such data is provided as at the date of this presentation and is subject to change without notice. No reliance may be placed for any purposes whatsoever on the information contained in this presentation, or any other material discussed at the presentation, or on the completeness, accuracy or fairness thereof. The information in this presentation has not been independently verified. No representation, warranty, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information and opinions in this presentation. None of the Company or any of its agents or advisers, or any of their respective affiliates, advisers or representatives, undertake to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise and none of them shall have any liability (in negligence or otherwise) for any loss howsoever arising from any use of this presentation or its contents or otherwise arising in connection with this presentation. This presentation also contains certain statistical data and analyses which have been prepared by the Company and/or other sources. Numerous assumptions were used in preparing the Statistical Information, which assumptions may or may not appear herein. As such, no assurance can be given as to the Statistical Information accuracy, appropriateness or completeness in any particular context, nor as to whether the Statistical Information and/or the assumptions upon which they are based reflect present market conditions or future market performance.

